

**Santa Barbara City College  
College Planning Council  
Tuesday, July 22, 2014  
2:30 – 3:30 p.m.  
A218C**

**Minutes**

**PRESENT:**

L. Gaskin, Chair, President  
L. Auchincloss, President, CSEA  
P. Bishop, VP, Information Technology  
P. Butler, Chair, Planning & Resources Committee  
R. Else, Sr. Director, Institutional Assessment,  
Research & Planning (non-voting)  
P. English, VP, Human Resources  
J. McPheter, Classified Staff Representative  
K. Monda, President, Academic Senate  
D. Nevins, Academic Senate Representative  
K. O'Connor, Academic Senate Representative  
C. Salazar, Classified Staff Representative  
J. Sullivan, VP, Business Services  
L. Vasquez, VP, Academic Senate  
J. Walker, Advancing Leadership Committee Representative

**GUESTS:**

C. Alsheimer, Academic Senate  
J. Hendricks, Director, Facilities and  
Campus Development  
A. Price, Dean, Educational Program

**ABSENT:**

G. Maynetto, President, Associated Student Government  
D. Watkins, Advancing Leadership Committee Representative

**1.0 CALL TO ORDER**

1.1 Approval of 5/20/14 CPC minutes (Att. 1.1)

**2.0 ANNOUNCEMENTS**

Council members introduced themselves to Alan Price, the new Dean of Educational Programs.

**3.0 INFORMATION ITEMS**

None.

**4.0 DISCUSSION ITEMS**

4.1 Support for PLLUMP Process – L. Gaskin and J. Hendricks (Att. 4.1)

Dr. Gaskin gave a brief overview of the process leading to the current effort to develop a facilities master plan for the college's three campuses (Wake, Schott, Main). She introduced Julie Hendricks, Director of Facilities and Campus Development, who

proceeded to update council on PLLUMP (Program Location and Land Use Master Plan). Ms. Hendricks provided a slide presentation outlining the various components of PLLUMP, as well as a diagram, also referred to as a process map (Att. 41.) of the PLLUMP proposed participatory process. The process consists of two phases. She informed council that Phase I of the process has essentially been completed, resulting in the establishment of the process map (Att. 4.1).

Ms. Hendricks explained that Phase II is divided into three steps, Discovery, Program and Scenarios. She noted the information in the left column of the process map, Process & Participants. Process participants include the following groups: College Board, College Forums (all campus outreach), Core Team (PC+ and Julie Hendricks), College Planning Council+, Governance Body (Academic Senate, Classified Consultation Group, Student Senate, Advancing Leadership Committee, President's Cabinet), Project Management Team (Julie Hendricks, Dan Watson), Consultant Team (Anderson Brulè Architects (ABA)), User Group (Educational Program Coordinating Council, Center for Lifelong Learning, Deans Council, Student Services Leadership Team, Business/IT /HR managers, Planning and Resources, department chairs, Infrastructure Services (Facilities, Grounds/Custodial/Maintenance, Security and Emergency Response, Information Technology, Athletics and Food Service, Transportation Alternatives, Sustainability and Waste Management), and Stakeholders (environmental consultant, California Coastal Commission, MTD, City and County of Santa Barbara, and community members.) Dr. Gaskin directed council to strike College Board from the Governance Body group, as it is listed as a separate group.

Ms. Hendricks identified seven trips scheduled by ABA as part of their proposal. She noted that pieces of the process map identified by PC+ as not being essential to the core process were changed to become optional.

The Discovery component of Phase II was briefly reviewed. The issue of growth was raised and discussed.

Ms. Hendricks stated that during Step 2, Program, ABA will meet primarily with the user groups to capture information which will result in recommendations.

Step 3, Scenarios (future), is not a part of the current proposed agreement with the consultant. The outcomes in the Scenarios component include program location plans for each site and building, program adjacencies, land use diagrams, cost models and PLLUMP for each of the college's campuses. The inclusion of Step 3 in the contract will be determined after the completion of Step 2.

Dr. Gaskin informed council that the first contract with ABA consisted of Phase I at a cost \$35,000. Phase II of the contract will cost \$492,000 and will yield the outcomes listed in the Discovery and Program components of the plan. Measure V is the designated funding source.

## 5.0 ACTION ITEMS

The following action item was taken out of order:

1.1 Approval of 5/20/14 CPC minutes (Att. 1.1)

**M/S/C (O'Connor/Monda) to approve the 5/20/14 minutes. 12 approved; one abstained. Motion carried.**

## 6.0 ADJOURNMENT

6.1 The next scheduled CPC meeting will be held on Tuesday, September 2, 2014 in Room 218C, 3:00-4:30 p.m.



# Santa Barbara City College Adopted Budget 2014-15

Presented to:

Board of Trustees – August 28, 2014  
1<sup>st</sup> Public Hearing

Fiscal Subcommittee – September 8, 2014

Board of Trustees – September 11, 2014  
2<sup>nd</sup> Public Hearing

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# AGENDA

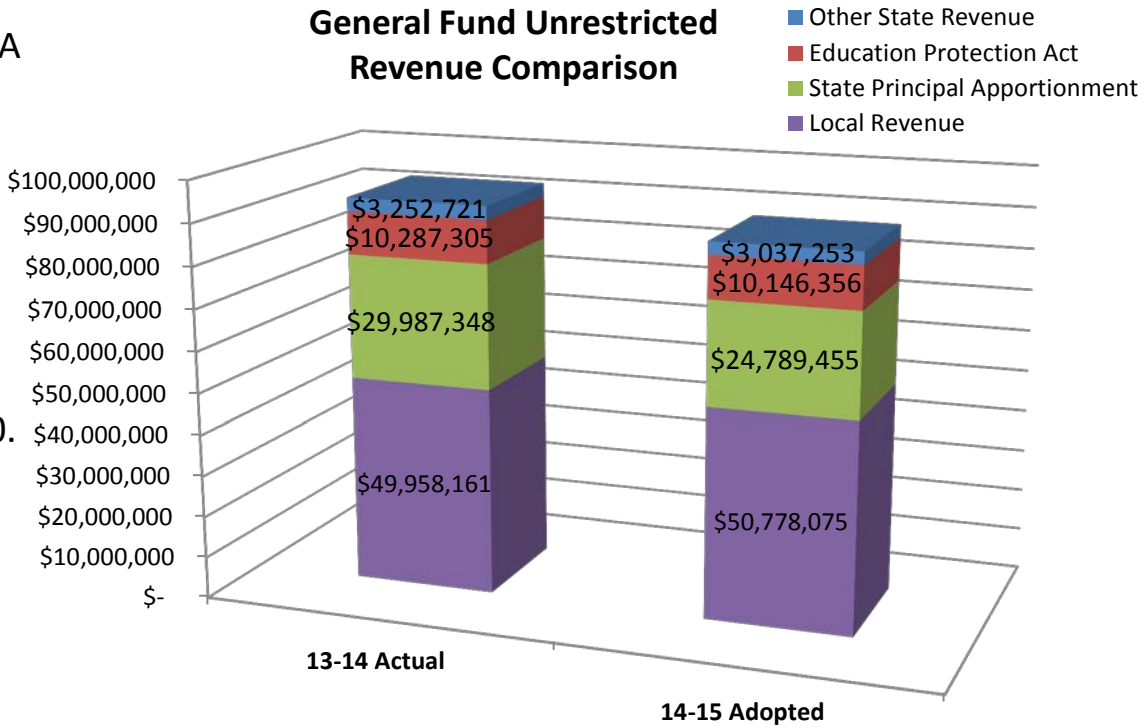
- General Fund Assumptions
    - Revenues
    - Expenditures
  - Changes from Tentative to Adopted Budget 14-15
  - Interfund Transfers
  - Fund Balances
  - Other Funds (Bookstore, CLL, Food Service, etc.)
  - Measure V Bond Fund
  - Construction – District Projects Fund
  - Equipment Replacement Fund
-

# GENERAL FUND UNRESTRICTED Revenue Comparison

## 2014-15 Adopted Budget Revenue Assumptions:

- Increase in state allocation for 0.85% COLA is included \$630,500.
- Growth/restoration is NOT included in Tentative Budget.
- Deficit factor of 1% reduces revenue by \$723,343.
- International and out-of-state revenues remain flat at \$13,825,000.
- Interest Revenue remains flat at \$150,000.
- Lottery revenue remains flat at \$1,979,900.
- State Mandated reimbursement remains flat at \$406,000.
- The College will continue to borrow FTES from summer or go into Stabilization for any shortfall in FTES generated.

**General Fund Unrestricted Revenue Comparison**



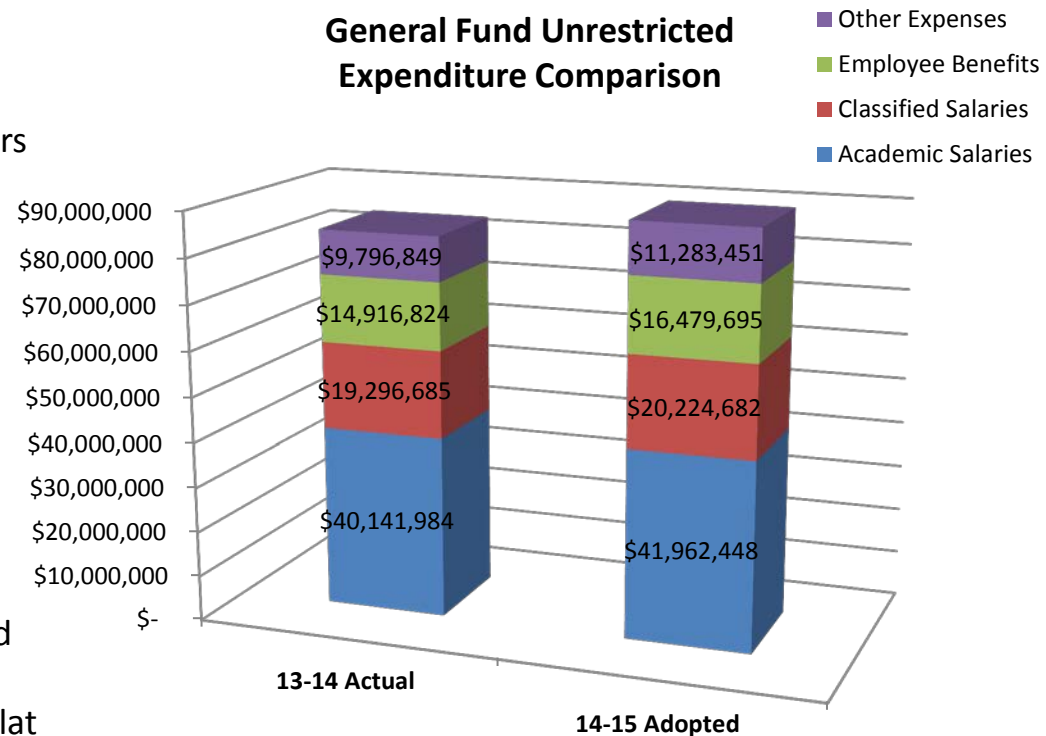
# GENERAL FUND UNRESTRICTED

## Expenditure Comparison

### 2014-15 Adopted Budget Expenditure Assumptions:

- Addition of second summer session increased faculty expenditures by \$1,057,395 (including benefits).
- Faculty expenditures based on prior year actuals plus 1% increase.
- 5.88% Increase in hourly wages at each level \$162,000.
- Classified staff also employed as adjunct instructors will be paid at a blended overtime rate which increases academic salaries \$115,000.
- Addition of 3 new instructors, \$180,000.
- COLA salary increase of 0.85% across all salary schedules \$525,000.
- CalSTRS and CalPERS rate increases of \$526,000.
- Health benefits increase of \$131,000.
- Addition of 4 new classified staff, \$310,000.
- Hourly salary budget adjustments decreased \$517,000.
- Supplies and operating expense budgets increased \$588,000 through budget adjustments.
- State Unemployment Contribution Rate remains flat at 0.05%.
- State Workers compensation insurance rate increase of \$88,000 from 1.52% to 1.67%.

**General Fund Unrestricted Expenditure Comparison**



# Adopted Budget 2014-15

## Changes from Tentative to Adopted Budget 2014-15

- Expenditures:
    - Reader budget was based on actual spend in 2013-14. For adopted budget, restoring reader budget to \$150,000, which is an increase of \$72,000 from tentative to adopted budget.
    - One new position for Admissions and Records added to adopted budget. Increase of \$70,000 for salary and benefits.
    - Increase budget \$2,000,000 for faculty expense. Actual prior year expenditures on faculty expense, plus 1% additional growth.
  - Revenues:
    - Increase Education Protection Act (Prop 30) revenue by \$1 million per Chancellor's Office.
    - Decrease state apportionment by \$1.5 million per Chancellor's Office.
    - Include \$345,000 revenues for internal transfers for duplicating services (not included in tentative budget)
    - Increase revenues \$45,000 for various department fees based on prior year actuals. (library, art, biology, nursing, book sales, etc.)
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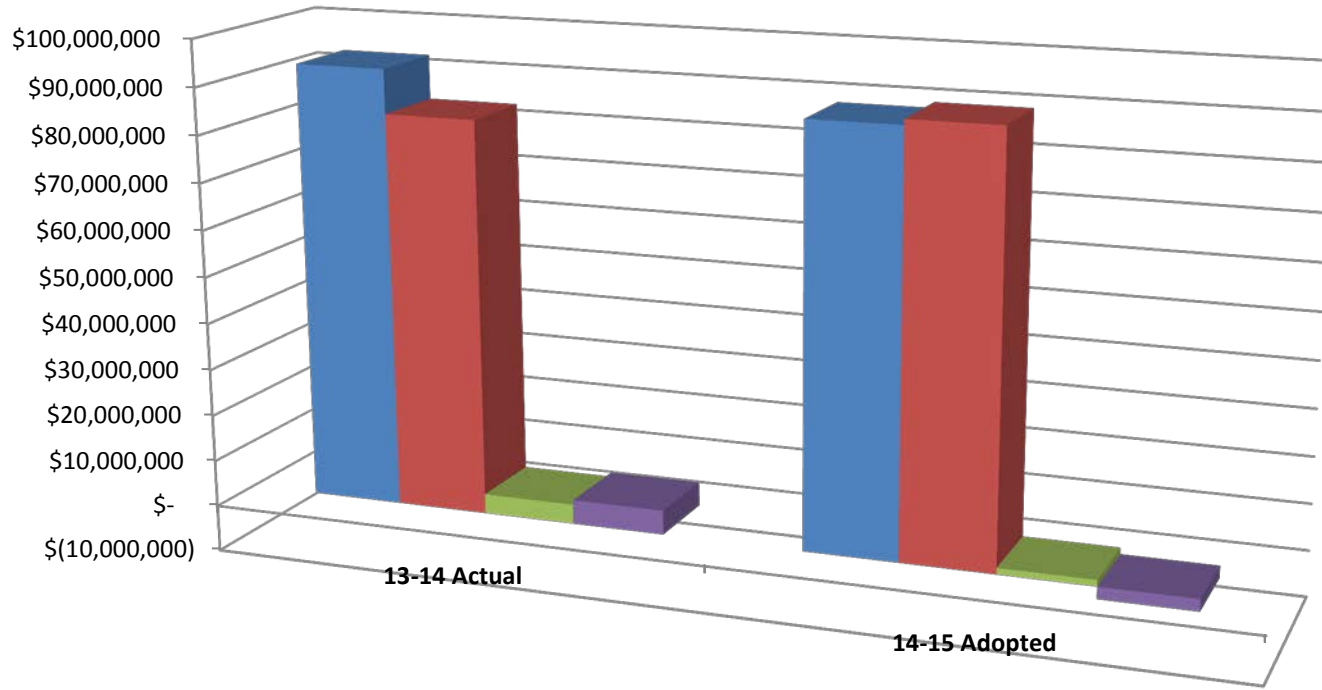


# GENERAL FUND UNRESTRICTED

	2013-2014	2013-2014	2014-2015	Variance	
	Adopted Budget	Unaudited Actual	Adopted Budget	A13-14 vs B14-15 \$	%
<b>REVENUES</b>					
Federal	\$0	\$0	\$0	\$0	0%
State	\$36,146,105	\$43,467,751	\$37,973,064	(\$5,494,687)	(13%)
Local	\$51,217,672	\$50,017,784	\$50,778,075	\$760,291	2%
Total Revenues	<u>\$87,363,777</u>	<u>\$93,485,535</u>	<u>\$88,751,139</u>	<u>(\$4,734,396)</u>	<u>(5%)</u>
<b>EXPENDITURES</b>					
Academic Salaries	\$38,525,102	\$40,141,984	\$41,962,448	\$1,820,464	5%
Classified and Other Nonacademic Salaries	\$19,429,982	\$19,296,685	\$20,224,682	\$927,997	5%
Employee Benefits	\$14,655,040	\$14,916,824	\$16,479,695	\$1,562,871	10%
Supplies & Materials	\$2,324,984	\$2,049,673	\$2,402,659	\$352,986	17%
Other Operating Expenses and Services	\$8,122,259	\$7,445,820	\$8,629,590	\$1,183,770	16%
Capital Outlay	\$194,713	\$284,800	\$234,813	(\$49,987)	(18%)
Other Outgo	\$16,384	\$16,556	\$16,389	(\$167)	(1%)
Total Expenditures	<u>\$83,268,464</u>	<u>\$84,152,342</u>	<u>\$89,950,276</u>	<u>\$5,797,934</u>	<u>7%</u>
Excess of Revenues over (under) Expenditures	<u>\$4,095,313</u>	<u>\$9,333,193</u>	<u>(\$1,199,137)</u>	<u>(\$10,532,330)</u>	<u>(113%)</u>
<b>Other Financing Sources (Uses)</b>					
Intrafund Transfers - In	\$702,137	\$547,807	\$176,001	(\$371,806)	(68%)
Intrafund Transfers - Out	\$425,173	\$392,200	\$346,218	(\$45,982)	(12%)
Interfund Transfers - In	-	\$0	\$0	\$0	0%
Interfund Transfers - Out	\$4,307,872	\$4,335,943	\$1,221,619	(\$3,114,324)	(72%)
Total Other Financing Sources (Uses)	<u>(\$4,030,908)</u>	<u>(\$4,180,336)</u>	<u>(\$1,391,836)</u>	<u>\$2,788,499</u>	<u>(67%)</u>
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	\$64,405	\$5,152,857	(\$2,590,973)	<u>(\$7,743,831)</u>	<u>(150%)</u>
Beginning Fund Balance	<u>\$26,703,453</u>	<u>\$26,703,453</u>	<u>\$31,856,310</u>		
Ending Fund Balance	<u>\$26,767,858</u>	<u>\$31,856,310</u>	<u>\$29,265,337</u>		

# GENERAL FUND UNRESTRICTED Comparison

**General Fund Unrestricted Comparison**



	13-14 Actual	14-15 Adopted
■ Revenues	\$93,485,535	\$88,751,139
■ Expenditures	\$84,152,342	\$89,950,276
■ Transfers Out	\$4,180,336	\$1,391,836
■ Excess of Revenues	\$5,152,857	\$(2,590,973)



# INTERFUND TRANSFERS

	2013-2014 Adopted Budget	2013-2014 Unaudited Actual	2014-2015 Adopted Budget	Variance A13-14 vs B14-15	
				\$	%
<b>INTERFUND TRANSFERS - IN</b>					
From Bookstore	\$0	\$0	\$0	\$0	0%
From Construction	\$0	\$0	\$0	\$0	0%
From Equipment	\$0	\$0	\$0	\$0	0%
From Trust	\$0	\$0	\$0	\$0	0%
Total	\$0	\$0	\$0	\$0	0%
<b>INTERFUND TRANSFERS - OUT</b>					
To Construction- District Projects Fund	\$2,375,638	\$2,375,638	\$283,786	(\$2,091,852)	(88%)
To Equipment Fund	\$1,723,234	\$1,723,234	\$755,000	(\$968,234)	(56%)
To Athletics - Trust	\$0	\$28,071	\$25,000	(\$3,071)	(11%)
To Children's Center Fund	\$209,000	\$209,000	\$157,833	(\$51,167)	(24%)
Total	\$4,307,872	\$4,335,943	\$1,221,619	(\$3,114,324)	(72%)

- Transfers from General Fund to Construction Fund decreases from \$2 million to \$0.
- Transfers from General Fund to Construction Fund increases by \$91,940 for loan repayments.
- Transfers from General Fund to Equipment Fund decreases from \$1.5 million to \$0.6 million.
- Transfers to Athletics budget based on actual transfers needed for post season costs.
- Transfers from General Fund to Children's Center decreases

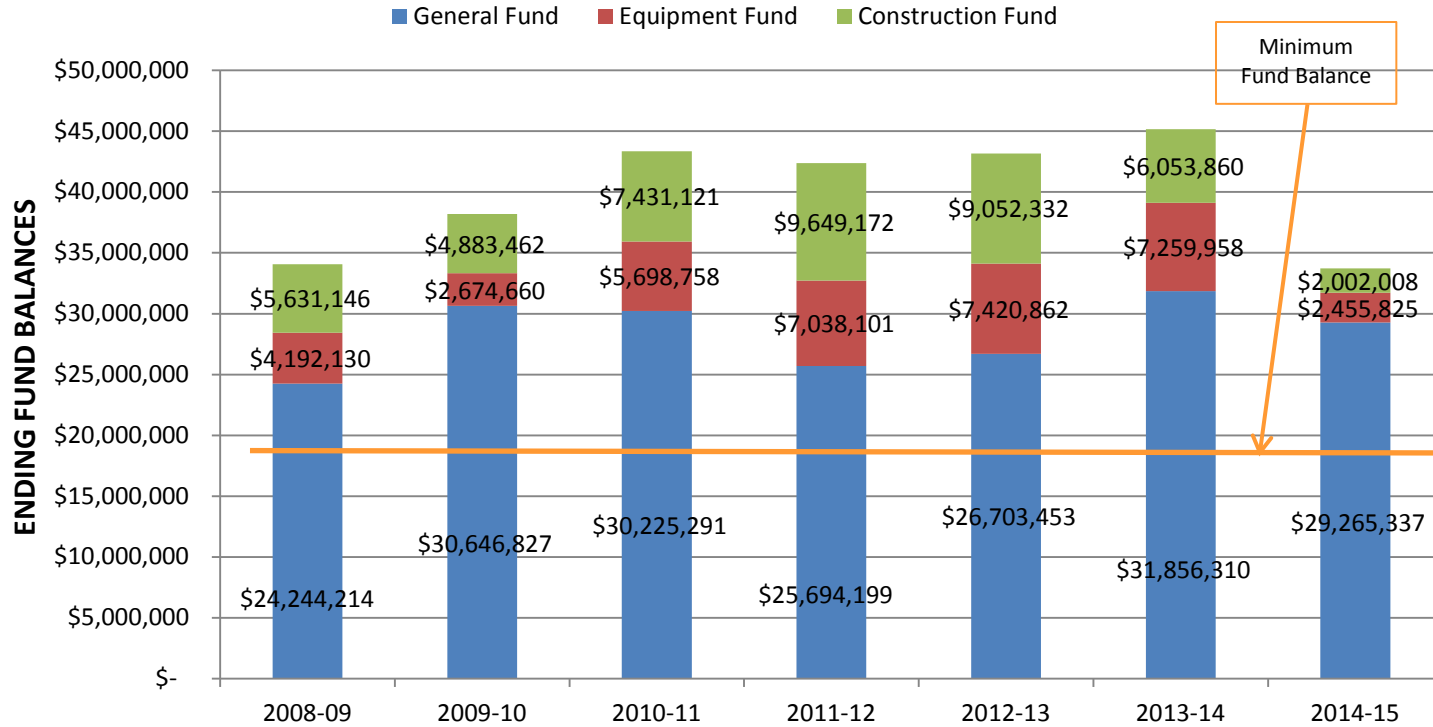


# GENERAL FUND BALANCE

	June 30, 2013 Actual Ending Balance	June 30, 2014 Actual Ending Balance	June 30, 2015 Adopted Budget Ending Balance
Fund Balance			
Reserved for Restricted Purpose	\$0	\$0	\$0
Designated:			
State Mandated Contingency (5%)	\$4,481,306	\$4,424,414	\$4,558,595
Banked TLUs	\$1,264,593	\$1,264,593	\$1,264,593
General Apportionment Deferral	\$9,499,775	\$9,140,557	\$1,733,861
Additional Reserve required to meet 15% principle	\$3,397,638	\$4,132,686	\$11,941,923
Total Designated	<u>\$18,643,312</u>	<u>\$18,962,250</u>	<u>\$19,498,972</u>
Undesignated	\$8,060,141	\$12,894,060	\$9,766,364
Total Fund Balance	<u><u>\$26,703,453</u></u>	<u><u>\$31,856,310</u></u>	<u><u>\$29,265,337</u></u>
% Designated Ending Balance/Expenditures	21.7%	21.4%	21.4%
% Total Ending Balance/Expenditures	29.8%	36.0%	32.1%

# FUND BALANCES

## ADOPTED BUDGET 2014-15



Includes the following Fund Balances, resulting in a decrease of \$11.4 million total fund balances from 2013-14 to 2014-15:

- General Fund (Unrestricted & Restricted)      Excess Expenditures = \$2,590,973
- Equipment Fund      Excess Expenditures = \$4,804,133
- Construction District Projects Fund      Excess Expenditures = \$4,051,852



# GENERAL FUND RESTRICTED

	2013-2014	2013-2014	2014-2015	Variance	
	Adopted Budget	Unaudited Actual	Adopted Budget	A13-14 vs B14-15 \$	%
<b>REVENUES</b>					
Federal	\$3,550,760	\$2,980,522	\$4,783,653	\$1,803,131	60%
State	\$8,636,234	\$8,244,899	\$9,030,842	\$785,943	10%
Local	\$2,309,493	\$1,461,618	\$1,582,547	\$120,929	8%
<b>Total Revenues</b>	<b>\$14,496,487</b>	<b>\$12,687,039</b>	<b>\$15,397,043</b>	<b>\$2,710,003</b>	<b>21%</b>
<b>EXPENDITURES</b>					
Academic Salaries	\$2,793,694	\$2,621,908	\$4,061,228	\$1,439,320	55%
Classified and Other Nonacademic Salaries	\$3,680,609	\$3,202,622	\$3,597,454	\$394,832	12%
Employee Benefits	\$1,403,775	\$1,316,787	\$1,610,633	\$293,846	22%
Supplies & Materials	\$495,268	\$496,337	\$532,104	\$35,767	7%
Other Operating Expenses and Services	\$5,218,486	\$3,760,290	\$4,972,028	\$1,211,738	32%
Capital Outlay	\$475,588	\$428,510	\$231,203	(\$197,307)	(46%)
Other Outgo	\$672,705	\$704,979	\$562,611	(\$142,368)	(20%)
<b>Total Expenditures</b>	<b>\$14,740,125</b>	<b>\$12,531,432</b>	<b>\$15,567,260</b>	<b>\$3,035,828</b>	<b>24%</b>
Excess of Revenues over (under) Expenditures	(\$243,638)	\$155,607	(\$170,217)	(\$325,825)	(209%)
<b>Other Financing Sources (Uses)</b>					
Intrafund Transfers - In	\$425,173	\$392,200	\$346,218	(\$45,982)	(12%)
Intrafund Transfers - Out	\$181,535	\$547,807	\$176,001	(\$371,806)	(68%)
Interfund Transfers - In	\$0	\$0	\$0	\$0	0%
Interfund Transfers - Out	\$0	\$0	\$0	\$0	0%
<b>Total Other Financing Sources (Uses)</b>	<b>\$243,638</b>	<b>(\$155,607)</b>	<b>\$170,217</b>	<b>\$325,825</b>	<b>(209%)</b>
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	\$0	\$0	\$0	\$0	
Beginning Fund Balance	\$0	\$0	\$0		
Ending Fund Balance	\$0	\$0	\$0		



# OTHER SPECIAL REVENUE FUNDS

	Community Education Center	Health Fees	Lottery	Marine Diving Tech	Parking & Transportation Program	Contract Education for PDC	NR EMT	Rental of Facilities
<b>REVENUES</b>								
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	\$0	\$0	\$480,000	\$0	\$0	\$0	\$0	\$0
Local	\$76,235	\$650,000	\$0	\$15,000	\$879,548	\$59,877	\$8,876	\$694,807
<b>Total Revenues</b>	<b>\$76,235</b>	<b>\$650,000</b>	<b>\$480,000</b>	<b>\$15,000</b>	<b>\$879,548</b>	<b>\$59,877</b>	<b>\$8,876</b>	<b>\$694,807</b>
<b>EXPENDITURES</b>								
Academic Salaries	\$0	\$145,493	\$0	\$0	\$0	\$17,082	\$0	\$0
Classified and Other Nonacademic Salaries	\$50,000	\$339,236	\$0	\$0	\$424,243	\$2,950	\$6,113	\$122,786
Employee Benefits	\$4,585	\$148,732	\$0	\$0	\$106,430	\$1,875	\$563	\$34,739
Supplies & Materials	\$0	\$46,500	\$256,597	\$4,000	\$26,965	\$27,970	\$2,200	\$10,172
Other Operating Expenses and Services	\$1,650	\$68,500	\$117,403	\$8,000	\$202,958	\$5,000	\$0	\$23,896
Capital Outlay	\$0	\$50,000	\$106,000	\$3,000	\$49,952	\$5,000	\$0	\$58,500
Other Outgo	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Expenditures</b>	<b>\$76,235</b>	<b>\$798,461</b>	<b>\$480,000</b>	<b>\$15,000</b>	<b>\$810,548</b>	<b>\$59,877</b>	<b>\$8,876</b>	<b>\$250,093</b>
Excess of Revenues over (under) Expenditures	\$0	(\$148,461)	\$0	\$0	\$69,000	\$0	\$0	\$444,714
<b>Other Financing Sources (Uses)</b>								
Interfund Transfers - In								
Interfund Transfers - Out	\$0	\$0	\$0	\$0	\$69,000	\$0	\$0	\$444,714
<b>Total Other Financing Sources (Uses)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>(\$69,000)</b>	<b>\$0</b>	<b>\$0</b>	<b>(\$444,714)</b>
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	\$0	(\$148,461)	\$0	\$0	\$0	\$0	\$0	\$0
Beginning Fund Balance	\$0	\$349,004	\$821,257	\$12,106	\$0	\$36,980	\$9,344	\$0
Ending Fund Balance	\$0	\$200,543	\$821,257	\$12,106	\$0	\$36,980	\$9,344	\$0



# FIDUCIARY FUNDS

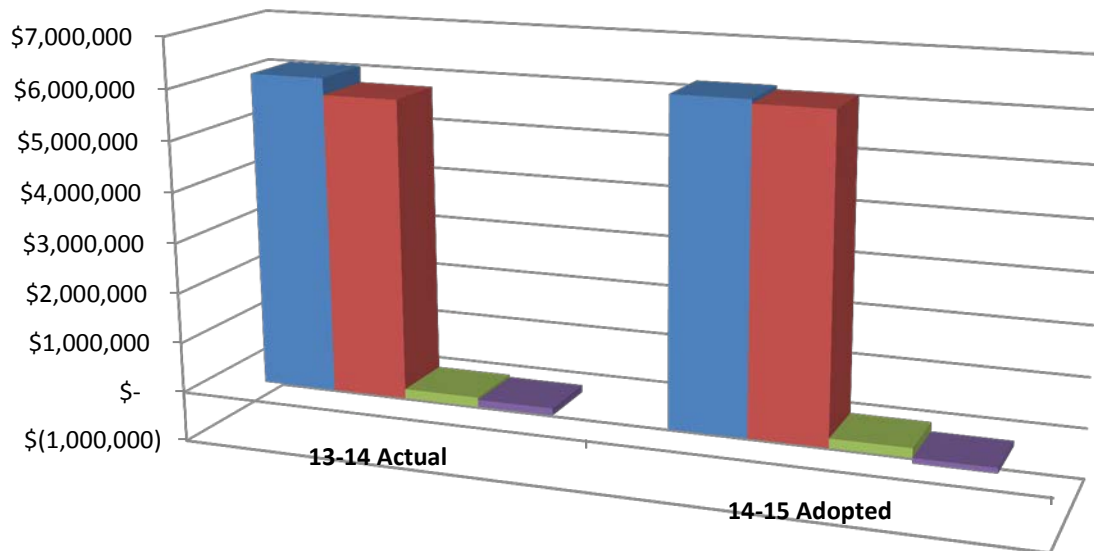


	Fund 71	Fund 72	Fund 74	Fund 75	Fund 79	Fund 81	Fund 77
	Associated Students	Student Representation Fee	Financial Aid	Scholarship	Special Trust & Co-curricular	Student Clubs	CLL Trusts
<b>REVENUES</b>							
Federal	\$0	\$0	\$31,500,000	\$0	\$0	\$0	\$0
State	\$0	\$0	\$750,000	\$0	\$0	\$0	\$0
Local	\$4,500	\$38,000	\$0	\$1,100,000	\$950,000	\$45,000	\$75,000
Total Revenues	\$4,500	\$38,000	\$32,250,000	\$1,100,000	\$950,000	\$45,000	\$75,000
<b>EXPENDITURES</b>							
Academic Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Classified and Other Nonacademic Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Employee Benefits	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supplies & Materials	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Operating Expenses and Services	\$7,500	\$25,000	\$0	\$0	\$950,000	\$38,000	\$100,000
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Outgo	\$0	\$0	\$32,250,000	\$1,100,000	\$0	\$0	\$0
Total Expenditures	\$7,500	\$25,000	\$32,250,000	\$1,100,000	\$950,000	\$38,000	\$100,000
Excess of Revenues over (under) Expenditures	(\$3,000)	\$13,000	\$0	\$0	\$0	\$7,000	(\$25,000)
<b>Other Financing Sources (Uses)</b>							
Interfund Transfers - In	\$0	\$0	\$0	\$0	\$207,824	\$0	\$0
Interfund Transfers - Out	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
Total Other Financing Sources (Uses)	\$0	\$0	\$0	\$0	\$207,824	\$0	(\$50,000)
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(\$3,000)	\$13,000	\$0	\$0	\$207,824	\$7,000	(\$75,000)
Beginning Fund Balance	\$23,916	\$96,768	\$203,710	\$119,654	\$1,218,644	\$61,733	\$1,161,247
Ending Fund Balance	\$20,916	\$109,768	\$203,710	\$119,654	\$1,426,468	\$68,733	\$1,086,247



# BOOKSTORE

## Bookstore Revenues vs. Expenditures

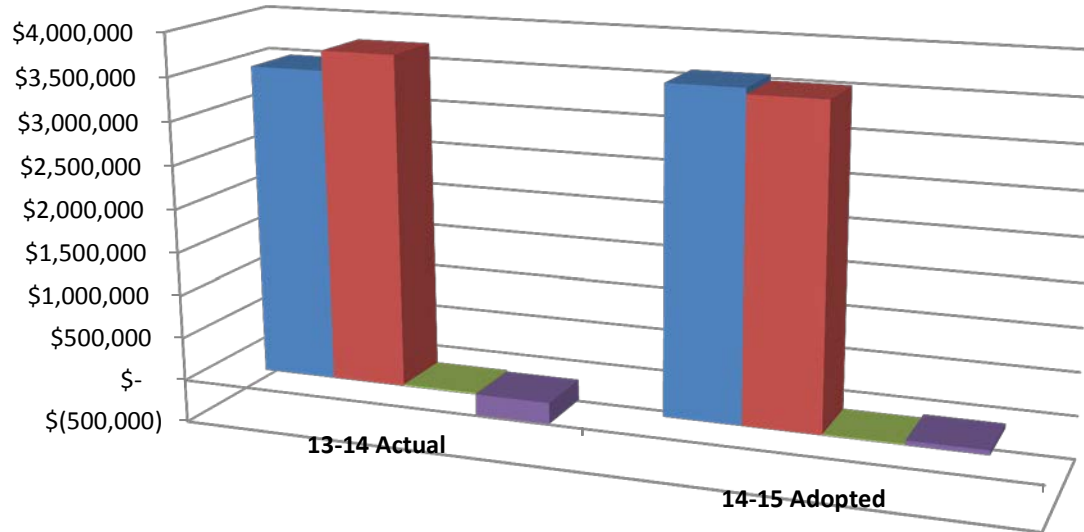


	13-14 Actual	14-15 Adopted
■ Revenues	\$6,185,488	\$6,300,000
■ Expenditures	\$5,864,781	\$6,220,474
■ Transfers Out	\$183,000	\$183,000
■ Excess of Revenues	\$137,707	\$(103,474)

- Transfers out to the General Fund of \$183,000 will result in a Net Loss of approximately \$103,474.

# FOOD SERVICE

## Food Service Revenues vs. Expenditures

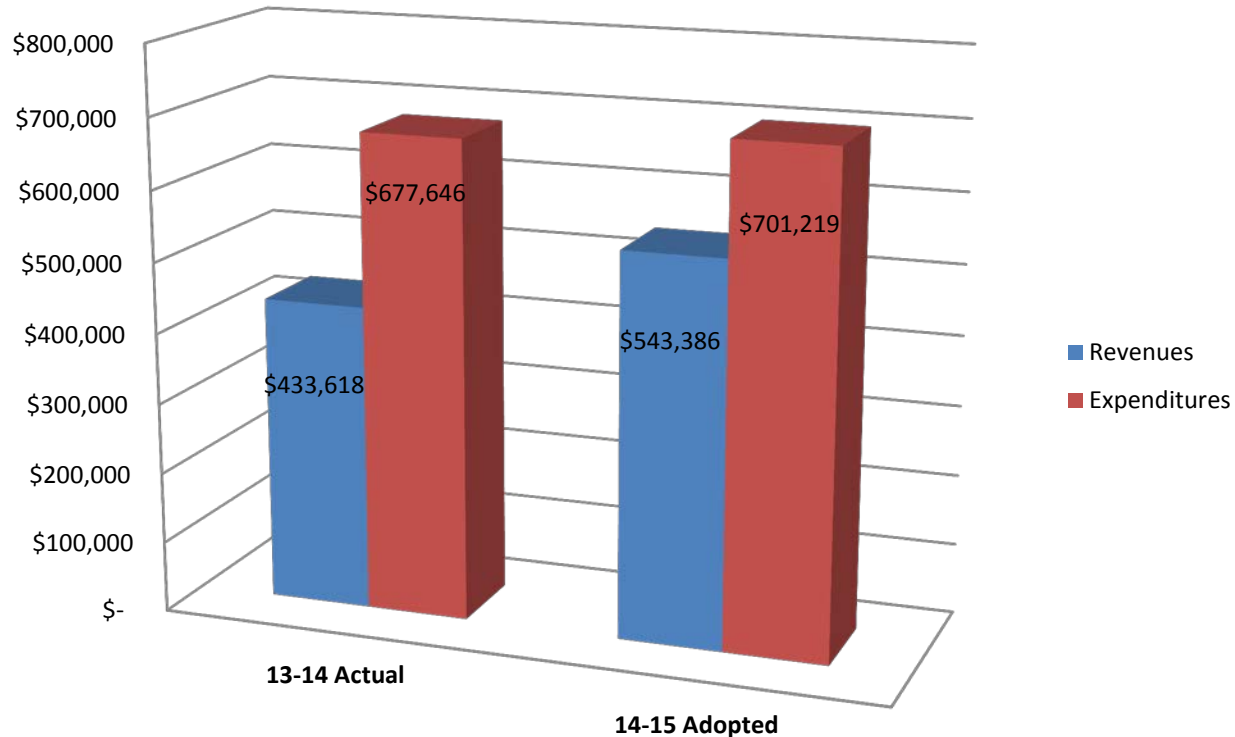


	13-14 Actual	14-15 Adopted
■ Revenues	\$3,556,203	\$3,659,200
■ Expenditures	\$3,781,384	\$3,592,990
■ Transfers Out	\$16,978	\$13,010
■ Excess of Revenues	\$(242,159)	\$53,200

- Loss in 2013-2014 due to construction on new venues.
- Increase in revenues due to full year with new venues open.

# CHILDREN'S CENTER FUND

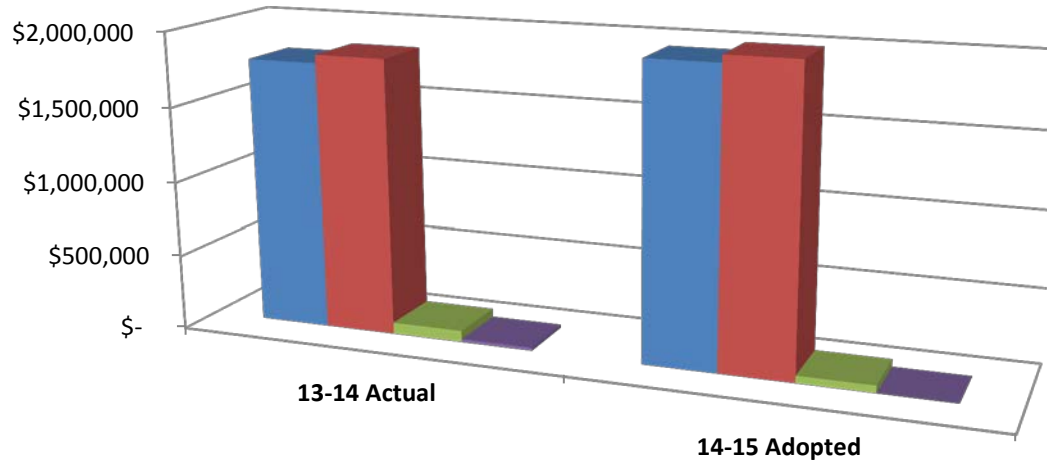
Children's Center  
Revenues vs. Expenditures



- Interfund Transfer from the General Fund of \$158,000 makes up for the Revenue shortfall

# CENTER FOR LIFELONG LEARNING

**Center for Lifelong Learning  
Revenues vs. Expenditures**



	13-14 Actual	14-15 Adopted
■ Revenues	\$1,786,488	\$1,948,500
■ Expenditures	\$1,842,510	\$1,998,500
■ Transfers In	\$76,891	\$50,000
■ Excess of Revenues	\$20,870	\$0

- Increase in revenues is due to focused marketing and programming strategies, resulting in being able to successfully offer fewer classes in total but a higher average enrollment per class.
- Transfers in of \$50,000 come from CLL donations.



# MEASURE V BOND

	2008-2009 Audited Actual	2009-2010 Audited Actual	2010-2011 Audited Actual	2011-2012 Audited Actual	2012-2013 Audited Actual	2013-2014 Unaudited Actual	2014-2015 Adopted Budget	Total
<b>REVENUES</b>								
Bond Proceeds	\$47,000,000	\$0	\$0	\$0	\$15,000,000	\$0	\$0	\$62,000,000
Local	\$466,269	\$483,738	\$223,992	\$79,681	\$26,838	\$33,459	\$32,655	\$1,346,632
Total Revenues	<u>\$47,466,269</u>	<u>\$483,738</u>	<u>\$223,992</u>	<u>\$79,681</u>	<u>\$15,026,838</u>	<u>\$33,459</u>	<u>\$32,655</u>	<u>\$63,346,632</u>
<b>EXPENDITURES</b>								
Academic Salaries	\$7,837	\$0	\$22,687	\$18,335	\$42,616	\$34,841	\$17,000	\$143,316
Classified and Other Nonacademic Salaries	\$18,238	\$0	\$0	\$50,868	\$10,100	\$15,678	\$7,500	\$102,384
Employee Benefits	\$402	\$0	\$2,765	\$3,911	\$5,646	\$4,527	\$3,000	\$20,250
Supplies and Materials	\$4,614	\$62	\$2,755	\$1,410	\$2,314	\$871	\$1,500	\$13,526
Other Operating Expenses and Services	\$101,523	\$41,846	\$144,056	\$234,391	\$72,046	\$110,580	\$100,000	\$804,443
Capital Outlay	\$4,135,519	\$8,338,687	\$14,621,923	\$10,874,440	\$9,396,398	\$9,118,011	\$5,777,735	\$62,262,713
Other Outgo	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	<u>\$4,268,133</u>	<u>\$8,380,595</u>	<u>\$14,794,186</u>	<u>\$11,183,355</u>	<u>\$9,529,120</u>	<u>\$9,284,508</u>	<u>\$5,906,735</u>	<u>\$63,346,632</u>
Excess of Revenues over (under) Expenditures	<u>\$43,198,136</u>	<u>(\$7,896,857)</u>	<u>(\$14,570,194)</u>	<u>(\$11,103,674)</u>	<u>\$5,497,718</u>	<u>(\$9,251,048)</u>	<u>(\$5,874,080)</u>	<u>\$0</u>
<b>Other Financing Sources (Uses)</b>								
Interfund Transfers - In	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interfund Transfers - Out	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Other Financing Sources (Uses)	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	<u>\$43,198,136</u>	<u>(\$7,896,857)</u>	<u>(\$14,570,194)</u>	<u>(\$11,103,674)</u>	<u>\$5,497,718</u>	<u>(\$9,251,048)</u>	<u>(\$5,874,080)</u>	<u>\$0</u>
Beginning Fund Balance	<u>\$0</u>	<u>\$43,198,136</u>	<u>\$35,301,279</u>	<u>\$20,731,085</u>	<u>\$9,627,411</u>	<u>\$15,125,129</u>	<u>\$5,874,080</u>	
Ending Fund Balance	<u>\$43,198,136</u>	<u>\$35,301,279</u>	<u>\$20,731,085</u>	<u>\$9,627,411</u>	<u>\$15,125,129</u>	<u>\$5,874,080</u>	<u>\$0</u>	

# CONSTRUCTION DISTRICT PROJECTS

	2013-2014	2013-2014	2014-2015	Variance	
	Adopted Budget	Unaudited Actual	Adopted Budget	A13-14 vs B14-15 \$	%
<b>REVENUES</b>					
State	\$183,792	\$183,795	\$1,759,833	\$1,576,038	857%
Local	\$349,217	\$824,960	\$531,289	(\$293,671)	(36%)
Total Revenues	\$533,009	\$1,008,755	\$2,291,122	\$1,282,367	127%
<b>EXPENDITURES</b>					
Academic Salaries	\$0	\$0	\$0	\$0	0%
Classified and Other Nonacademic Salaries	\$0	\$0	\$0	\$0	0%
Employee Benefits	\$0	\$0	\$0	\$0	0%
Supplies and Materials	\$0	\$0	\$0	\$0	0%
Other Operating Expenses and Services	\$196,846	\$107,441	\$100,000	(\$7,441)	(7%)
Capital Outlay	\$8,087,010	\$6,894,459	\$6,977,628	\$83,169	1%
Other Outgo	\$0	\$0	\$0	\$0	0%
Total Expenditures	\$8,283,856	\$7,001,900	\$7,077,628	\$75,728	1%
Excess of Revenues over (under) Expenditures	(\$7,750,847)	(\$5,993,145)	(\$4,786,506)	\$1,206,639	(20%)
<b>Other Financing Sources (Uses)</b>					
Interfund Transfers - In	\$2,575,638	\$2,994,672	\$734,654	(\$2,260,018)	(75%)
Interfund Transfers - Out	\$0	\$0	\$0	\$0	0%
Total Other Financing Sources (Uses)	\$2,575,638	\$2,994,672	\$734,654	(\$2,260,018)	(75%)
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(\$5,175,209)	(\$2,998,473)	(\$4,051,852)	(\$1,053,379)	35%
Beginning Fund Balance	\$9,052,332	\$9,052,332	\$6,053,860		
Ending Fund Balance	\$3,877,124	\$6,053,860	\$2,002,008		





# EQUIPMENT REPLACEMENT

	2013-2014	2013-2014	2014-2015	Variance	
	Adopted Budget	Unaudited Actual	Adopted Budget	A13-14 vs B14-15 \$	%
<b>REVENUES</b>					
State	\$183,795	\$183,792	\$0	(\$183,792)	(100%)
Local	\$28,622	\$22,559	\$28,622	\$6,063	27%
Total Revenues	<u>\$212,417</u>	<u>\$206,351</u>	<u>\$28,622</u>	<u>(\$177,729)</u>	<u>(86%)</u>
<b>EXPENDITURES</b>					
Academic Salaries	\$0	\$0	\$0	\$0	0%
Classified and Other Nonacademic Salaries	\$0	\$0	\$0	\$0	0%
Employee Benefits	\$0	\$0	\$0	\$0	0%
Supplies & Materials	\$0	\$6,778	\$0	(\$6,778)	(100%)
Other Operating Expenses and Services	\$0	\$0	\$20,000	\$20,000	100%
Capital Outlay	\$5,083,134	\$2,083,711	\$5,567,755	\$3,484,044	167%
Total Expenditures	<u>\$5,083,134</u>	<u>\$2,090,489</u>	<u>\$5,587,755</u>	<u>\$3,497,266</u>	<u>167%</u>
Excess of Revenues over (under) Expenditures	<u>(\$4,870,717)</u>	<u>(\$1,884,138)</u>	<u>(\$5,559,133)</u>	<u>(\$3,674,995)</u>	195%
<b>Other Financing Sources (Uses)</b>					
Sale of Equipment	\$0	\$0	\$0	\$0	0%
Interfund Transfers - In	\$1,723,234	\$1,723,234	\$755,000	(\$968,234)	(56%)
Interfund Transfers - Out	\$0	\$0	\$0	\$0	0%
Total Other Financing Sources (Uses)	<u>\$1,723,234</u>	<u>\$1,723,234</u>	<u>\$755,000</u>	<u>(\$968,234)</u>	<u>(56%)</u>
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	<u>(\$3,147,483)</u>	<u>(\$160,904)</u>	<u>(\$4,804,133)</u>	<u>(\$4,643,229)</u>	2,886%
Beginning Fund Balance	<u>\$7,420,862</u>	<u>\$7,420,862</u>	<u>\$7,259,958</u>		
Ending Fund Balance	<u>\$4,273,379</u>	<u>\$7,259,958</u>	<u>\$2,455,825</u>		



Questions?

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# **SANTA BARBARA COMMUNITY COLLEGE DISTRICT**

## **ADOPTED BUDGET**

*for the Fiscal Year*

**JULY 1, 2014 - JUNE 30, 2015**

**Dr. Lori Gaskin  
President**

### **BOARD OF TRUSTEES**

MARTY BLUM  
MARSHA S. CRONINGER  
VERONICA GALLARDO  
PETER HASLUND

CRAIG NIELSEN  
LISA A. MACKER  
MARIANNE KUGLER

**SANTA BARBARA COMMUNITY COLLEGE DISTRICT**  
***2014-15 ADOPTED BUDGET***

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**SANTA BARBARA COMMUNITY COLLEGE DISTRICT  
2014-15 ADOPTED BUDGET  
General Fund  
(Includes Unrestricted & Restricted Funds)**

	2013-2014 Adopted Budget	2013-2014 Unaudited Actual	2014-2015 Adopted Budget	Variance A13-14 vs B14-15	
				\$	%
<b>REVENUES</b>					
Federal	\$3,550,760	\$2,980,522	\$4,783,653	\$1,803,131	60%
State	\$44,782,339	\$51,712,650	\$47,003,906	(\$4,708,744)	(9%)
Local	\$53,527,165	\$51,479,402	\$52,360,622	\$881,220	2%
Total Revenues	<u>\$101,860,264</u>	<u>\$106,172,574</u>	<u>\$104,148,182</u>	<u>(\$2,024,393)</u>	<u>(2%)</u>
<b>EXPENDITURES</b>					
Academic Salaries	\$41,318,796	\$42,763,891	\$46,023,676	\$3,259,785	8%
Classified and Other Nonacademic Salaries	\$23,110,591	\$22,499,307	\$23,822,136	\$1,322,829	6%
Employee Benefits	\$16,058,815	\$16,233,611	\$18,090,328	\$1,856,717	11%
Supplies & Materials	\$2,820,252	\$2,546,010	\$2,934,763	\$388,753	15%
Other Operating Expenses and Services	\$13,340,745	\$11,206,110	\$13,601,618	\$2,395,508	21%
Capital Outlay	\$670,301	\$713,310	\$466,016	(\$247,294)	(35%)
Other Outgo	\$689,089	\$721,535	\$579,000	(\$142,535)	(20%)
Total Expenditures	<u>\$98,008,589</u>	<u>\$96,683,774</u>	<u>\$105,517,536</u>	<u>\$8,833,762</u>	<u>9%</u>
Excess of Revenues over (under) Expenditures	<u>\$3,851,675</u>	<u>\$9,488,800</u>	<u>(\$1,369,354)</u>	<u>(\$10,858,155)</u>	<u>(114%)</u>
<b>Other Financing Sources (Uses)</b>					
Intrafund Transfers - In	\$1,127,310	\$940,007	\$522,219	(\$417,788)	(44%)
Intrafund Transfers - Out	\$606,708	\$940,007	\$522,219	(\$417,788)	(44%)
Interfund Transfers - In	\$0	\$0	\$0	\$0	0%
Interfund Transfers - Out	\$4,307,872	\$4,335,943	\$1,221,619	(\$3,114,324)	(72%)
Total Other Financing Sources (Uses)	<u>(\$3,787,270)</u>	<u>(\$4,335,943)</u>	<u>(\$1,221,619)</u>	<u>\$3,114,324</u>	<u>(72%)</u>
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	\$64,405	\$5,152,857	(\$2,590,973)	<u>(\$7,743,831)</u>	<u>(150%)</u>
Beginning Fund Balance	<u>\$26,703,454</u>	<u>\$26,703,454</u>	<u>\$31,856,312</u>		
Ending Fund Balance	<u><u>\$26,767,859</u></u>	<u><u>\$31,856,312</u></u>	<u><u>\$29,265,337</u></u>		

\*as of August 24, 2014

**SANTA BARBARA COMMUNITY COLLEGE DISTRICT  
2014-15 ADOPTED BUDGET  
General Fund - Unrestricted**

	<b>2013-2014 Adopted Budget</b>	<b>2013-2014 Unaudited Actual</b>	<b>2014-2015 Adopted Budget</b>	<b>Variance A13-14 vs B14-15</b>	
				<b>\$</b>	<b>%</b>
<b>REVENUES</b>					
Federal	\$0	\$0	\$0	\$0	0%
State	\$36,146,105	\$43,467,751	\$37,973,064	(\$5,494,687)	(13%)
Local	\$51,217,672	\$50,017,784	\$50,778,075	\$760,291	2%
<b>Total Revenues</b>	<u>\$87,363,777</u>	<u>\$93,485,535</u>	<u>\$88,751,139</u>	<u>(\$4,734,396)</u>	<u>(5%)</u>
<b>EXPENDITURES</b>					
Academic Salaries	\$38,525,102	\$40,141,984	\$41,962,448	\$1,820,464	5%
Classified and Other Nonacademic Salaries	\$19,429,982	\$19,296,685	\$20,224,682	\$927,997	5%
Employee Benefits	\$14,655,040	\$14,916,824	\$16,479,695	\$1,562,871	10%
Supplies & Materials	\$2,324,984	\$2,049,673	\$2,402,659	\$352,986	17%
Other Operating Expenses and Services	\$8,122,259	\$7,445,820	\$8,629,590	\$1,183,770	16%
Capital Outlay	\$194,713	\$284,800	\$234,813	(\$49,987)	(18%)
Other Outgo	\$16,384	\$16,556	\$16,389	(\$167)	(1%)
<b>Total Expenditures</b>	<u>\$83,268,464</u>	<u>\$84,152,342</u>	<u>\$89,950,276</u>	<u>\$5,797,934</u>	<u>7%</u>
Excess of Revenues over (under) Expenditures	<u>\$4,095,313</u>	<u>\$9,333,193</u>	<u>(\$1,199,137)</u>	<u>(\$10,532,330)</u>	<u>(113%)</u>
<b>Other Financing Sources (Uses)</b>					
Intrafund Transfers - In	\$702,137	\$547,807	\$176,001	(\$371,806)	(68%)
Intrafund Transfers - Out	\$425,173	\$392,200	\$346,218	(\$45,982)	(12%)
Interfund Transfers - In	-	\$0	\$0	\$0	0%
Interfund Transfers - Out	\$4,307,872	\$4,335,943	\$1,221,619	(\$3,114,324)	(72%)
<b>Total Other Financing Sources (Uses)</b>	<u>(\$4,030,908)</u>	<u>(\$4,180,336)</u>	<u>(\$1,391,836)</u>	<u>\$2,788,499</u>	<u>(67%)</u>
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	\$64,405	\$5,152,857	(\$2,590,973)	<u>(\$7,743,831)</u>	<u>(150%)</u>
Beginning Fund Balance	<u>\$26,703,453</u>	<u>\$26,703,453</u>	<u>\$31,856,310</u>		
Ending Fund Balance	<u>\$26,767,858</u>	<u>\$31,856,310</u>	<u>\$29,265,337</u>		

\*as of August 24, 2014

**SANTA BARBARA COMMUNITY COLLEGE DISTRICT  
2014-15 ADOPTED BUDGET  
General Fund - Restricted**

	2013-2014 Adopted Budget	2013-2014 Unaudited Actual	2014-2015 Adopted Budget	Variance A13-14 vs B14-15	
				\$	%
<b>REVENUES</b>					
Federal	\$3,550,760	\$2,980,522	\$4,783,653	\$1,803,131	60%
State	\$8,636,234	\$8,244,899	\$9,030,842	\$785,943	10%
Local	\$2,309,493	\$1,461,618	\$1,582,547	\$120,929	8%
Total Revenues	<u>\$14,496,487</u>	<u>\$12,687,039</u>	<u>\$15,397,043</u>	<u>\$2,710,003</u>	<u>21%</u>
<b>EXPENDITURES</b>					
Academic Salaries	\$2,793,694	\$2,621,908	\$4,061,228	\$1,439,320	55%
Classified and Other Nonacademic Salaries	\$3,680,609	\$3,202,622	\$3,597,454	\$394,832	12%
Employee Benefits	\$1,403,775	\$1,316,787	\$1,610,633	\$293,846	22%
Supplies & Materials	\$495,268	\$496,337	\$532,104	\$35,767	7%
Other Operating Expenses and Services	\$5,218,486	\$3,760,290	\$4,972,028	\$1,211,738	32%
Capital Outlay	\$475,588	\$428,510	\$231,203	(\$197,307)	(46%)
Other Outgo	\$672,705	\$704,979	\$562,611	(\$142,368)	(20%)
Total Expenditures	<u>\$14,740,125</u>	<u>\$12,531,432</u>	<u>\$15,567,260</u>	<u>\$3,035,828</u>	<u>24%</u>
Excess of Revenues over (under) Expenditures	<u>(\$243,638)</u>	<u>\$155,607</u>	<u>(\$170,217)</u>	<u>(\$325,825)</u>	<u>(209%)</u>
<b>Other Financing Sources (Uses)</b>					
Intrafund Transfers - In	\$425,173	\$392,200	\$346,218	(\$45,982)	(12%)
Intrafund Transfers - Out	\$181,535	\$547,807	\$176,001	(\$371,806)	(68%)
Interfund Transfers - In	\$0	\$0	\$0	\$0	0%
Interfund Transfers - Out	\$0	\$0	\$0	\$0	0%
Total Other Financing Sources (Uses)	<u>\$243,638</u>	<u>(\$155,607)</u>	<u>\$170,217</u>	<u>\$325,825</u>	<u>(209%)</u>
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	
Beginning Fund Balance	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>		
Ending Fund Balance	<u><u>\$0</u></u>	<u><u>\$0</u></u>	<u><u>\$0</u></u>		

\*as of August 24, 2014

**SANTA BARBARA COMMUNITY COLLEGE DISTRICT  
2014-15 ADOPTED BUDGET  
General Fund  
Fund Balance**

	June 30, 2013 Actual Ending Balance	June 30, 2014 Actual Ending Balance	June 30, 2015 Adopted Budget Ending Balance
Fund Balance			
Reserved for Restricted Purpose	\$0	\$0	\$0
Designated:			
State Mandated Contingency (5%)	\$4,481,306	\$4,424,414	\$4,558,595
Banked TLUs	\$1,264,593	\$1,264,593	\$1,264,593
General Apportionment Deferral	\$9,499,775	\$9,140,557	\$1,733,861
Additional Reserve required to meet 15% principle	\$3,397,638	\$4,132,686	\$11,941,923
Total Designated	<u>\$18,643,312</u>	<u>\$18,962,250</u>	<u>\$19,498,972</u>
Undesignated	\$8,060,141	\$12,894,060	\$9,766,364
Total Fund Balance	<u><u>\$26,703,453</u></u>	<u><u>\$31,856,310</u></u>	<u><u>\$29,265,337</u></u>
% Designated Ending Balance/Expenditures	21.7%	21.4%	21.4%
% Total Ending Balance/Expenditures	29.8%	36.0%	32.1%

\*as of August 24, 2014

**SANTA BARBARA COMMUNITY COLLEGE DISTRICT  
2014-15 ADOPTED BUDGET  
General Fund  
Interfund Transfers**

	2013-2014 Adopted Budget	2013-2014 Unaudited Actual	2014-2015 Adopted Budget	Variance A13-14 vs B14-15	
				\$	%
<b>INTERFUND TRANSFERS - IN</b>					
From Bookstore	\$0	\$0	\$0	\$0	0%
From Construction	\$0	\$0	\$0	\$0	0%
From Equipment	\$0	\$0	\$0	\$0	0%
From Trust	\$0	\$0	\$0	\$0	0%
Total	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>0%</u>
<b>INTERFUND TRANSFERS - OUT</b>					
To Construction- District Projects Fund	\$2,375,638	\$2,375,638	\$283,786	(\$2,091,852)	(88%)
To Equipment Fund	\$1,723,234	\$1,723,234	\$755,000	(\$968,234)	(56%)
To Athletics - Trust	\$0	\$28,071	\$25,000	(\$3,071)	(11%)
To Children's Center Fund	\$209,000	\$209,000	\$157,833	(\$51,167)	(24%)
Total	<u>\$4,307,872</u>	<u>\$4,335,943</u>	<u>\$1,221,619</u>	<u>(\$3,114,324)</u>	<u>(72%)</u>

\*as of August 24, 2014

**SANTA BARBARA COMMUNITY COLLEGE DISTRICT  
2014-15 ADOPTED BUDGET  
Fiduciary Funds**

	<b>Fund 71</b>	<b>Fund 72</b>	<b>Fund 74</b>	<b>Fund 75</b>	<b>Fund 79</b>	<b>Fund 81</b>	<b>Fund 77</b>	
	<b>Associated Students</b>	<b>Student Representation Fee</b>	<b>Financial Aid</b>	<b>Scholarship</b>	<b>Special Trust &amp; Co-curricular</b>	<b>Student Clubs</b>	<b>CLL Trusts</b>	<b>TOTAL</b>
<b>REVENUES</b>								
Federal	\$0	\$0	\$31,500,000	\$0	\$0	\$0	\$0	\$31,500,000
State	\$0	\$0	\$750,000	\$0	\$0	\$0	\$0	\$750,000
Local	\$4,500	\$38,000	\$0	\$1,100,000	\$950,000	\$45,000	\$75,000	\$2,212,500
Total Revenues	<u>\$4,500</u>	<u>\$38,000</u>	<u>\$32,250,000</u>	<u>\$1,100,000</u>	<u>\$950,000</u>	<u>\$45,000</u>	<u>\$75,000</u>	<u>\$34,462,500</u>
<b>EXPENDITURES</b>								
Academic Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Classified and Other Nonacademic Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Employee Benefits	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supplies & Materials	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Operating Expenses and Services	\$7,500	\$25,000	\$0	\$0	\$950,000	\$38,000	\$100,000	\$1,120,500
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Outgo	\$0	\$0	\$32,250,000	\$1,100,000	\$0	\$0	\$0	\$33,350,000
Total Expenditures	<u>\$7,500</u>	<u>\$25,000</u>	<u>\$32,250,000</u>	<u>\$1,100,000</u>	<u>\$950,000</u>	<u>\$38,000</u>	<u>\$100,000</u>	<u>\$34,470,500</u>
Excess of Revenues over (under) Expenditures	<u>(\$3,000)</u>	<u>\$13,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$7,000</u>	<u>(\$25,000)</u>	<u>(\$8,000)</u>
Other Financing Sources (Uses)								
Interfund Transfers - In	\$0	\$0	\$0	\$0	\$207,824	\$0	\$0	\$207,824
Interfund Transfers - Out	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000	\$50,000
Total Other Financing Sources (Uses)	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$207,824</u>	<u>\$0</u>	<u>(\$50,000)</u>	<u>\$157,824</u>
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	<u>(\$3,000)</u>	<u>\$13,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$207,824</u>	<u>\$7,000</u>	<u>(\$75,000)</u>	<u>\$149,824</u>
Beginning Fund Balance	<u>\$23,916</u>	<u>\$96,768</u>	<u>\$203,710</u>	<u>\$119,654</u>	<u>\$1,218,644</u>	<u>\$61,733</u>	<u>\$1,161,247</u>	<u>\$2,885,673</u>
Ending Fund Balance	<u>\$20,916</u>	<u>\$109,768</u>	<u>\$203,710</u>	<u>\$119,654</u>	<u>\$1,426,468</u>	<u>\$68,733</u>	<u>\$1,086,247</u>	<u>\$3,035,497</u>

\*as of August 24, 2014



**SANTA BARBARA COMMUNITY COLLEGE DISTRICT  
2014-15 ADOPTED BUDGET  
Bookstore Fund**

	2013-2014 Adopted Budget	2013-2014 Unaudited Actual	2014-2015 Adopted Budget	Variance A13-14 vs B14-15	
				\$	%
<b>REVENUES</b>					
Local	\$6,250,000	\$6,185,488	\$6,300,000	\$114,512	2%
Total Revenues	\$6,250,000	\$6,185,488	\$6,300,000	\$114,512	2%
<b>EXPENDITURES</b>					
Classified and Other Nonacademic Salaries	\$750,000	\$760,052	\$799,877	\$39,825	5%
Employee Benefits	\$245,000	\$285,968	\$310,597	\$24,629	9%
Supplies & Materials	\$4,500,000	\$4,326,670	\$4,500,000	\$173,330	4%
Other Operating Expenses and Services	\$455,000	\$466,859	\$510,000	\$43,141	9%
Capital Outlay	\$100,000	\$25,232	\$100,000	\$74,768	296%
Other Outgo	\$0	\$0	\$0	\$0	0%
Total Expenditures	\$6,050,000	\$5,864,781	\$6,220,474	\$355,693	6%
Excess of Revenues over (under) Expenditures	\$200,000	\$320,707	\$79,526	(\$241,181)	(75%)
<b>Other Financing Sources (Uses)</b>					
Interfund Transfers - Out	\$183,000	\$183,000	\$183,000	\$0	0%
Total Other Financing Sources (Uses)	\$183,000	\$183,000	\$183,000	\$0	0%
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	\$17,000	\$137,707	(\$103,474)	(\$241,181)	(1,419%)
Beginning Fund Balance	\$6,091,649	\$6,091,649	\$6,229,356		
Ending Fund Balance	\$6,108,649	\$6,229,356	\$6,125,882		

\*as of August 24, 2014

**SANTA BARBARA COMMUNITY COLLEGE DISTRICT  
2014-15 ADOPTED BUDGET  
Food Service Fund**

	2013-14	2013-14	2014-15	Variance	
	Adopted Budget	Unaudited Actual	Adopted Budget	A13-14 vs B14-15 \$	%
<b>REVENUES</b>					
Federal	\$3,100	\$8,216	\$8,100	(\$116)	(4%)
Local	\$3,210,055	\$3,547,986	\$3,651,100	\$103,114	3%
Total Revenues	<u>\$3,213,155</u>	<u>\$3,556,203</u>	<u>\$3,659,200</u>	<u>\$102,998</u>	<u>3%</u>
<b>EXPENDITURES</b>					
Academic Salaries	\$0	\$0	\$0	\$0	0%
Classified and Other Nonacademic Salaries	\$965,657	\$1,301,119	\$1,172,820	(\$128,299)	(13%)
Employee Benefits	\$221,855	\$244,342	\$272,020	\$27,678	12%
Supplies & Materials	\$1,510,789	\$1,781,360	\$1,852,050	\$70,690	5%
Other Operating Expenses and Services	\$194,669	\$252,923	\$221,100	(\$31,823)	(16%)
Capital Outlay	\$150,341	\$201,641	\$75,000	(\$126,641)	(84%)
Other Outgo	\$0	\$0	\$0	\$0	0%
Total Expenditures	<u>\$3,043,311</u>	<u>\$3,781,384</u>	<u>\$3,592,990</u>	<u>(\$188,394)</u>	<u>(6%)</u>
Excess of Revenues over (under) Expenditures	<u>\$169,844</u>	<u>(\$225,181)</u>	<u>\$66,210</u>	<u>\$291,391</u>	<u>172%</u>
<b>Other Financing Sources (Uses)</b>					
Interfund Transfers - In	\$0	\$0	\$0	\$0	0%
Interfund Transfers - Out	\$20,000	\$16,978	\$13,010	(\$3,968)	(20%)
Total Other Financing Sources (Uses)	<u>(\$20,000)</u>	<u>(\$16,978)</u>	<u>(\$13,010)</u>	<u>(\$3,968)</u>	<u>20%</u>
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	<u>\$149,844</u>	<u>(\$242,159)</u>	<u>\$53,200</u>	<u>(\$392,003)</u>	<u>(262%)</u>
Beginning Fund Balance	<u>\$702,730</u>	<u>\$702,730</u>	<u>\$460,571</u>		
Ending Fund Balance	<u><u>\$852,574</u></u>	<u><u>\$460,571</u></u>	<u><u>\$513,771</u></u>		

\*as of August 24, 2014

**SANTA BARBARA COMMUNITY COLLEGE DISTRICT  
2014-15 ADOPTED BUDGET  
Center for Lifelong Learning**

	2013-14	2013-14	2014-15	Variance	
	Adopted Budget	Unaudited Actual	Adopted Budget	A13-14 vs B14-15 \$	%
<b>REVENUES</b>					
Local	\$1,735,422	\$1,786,488	\$1,948,500	\$162,012	9%
Total Revenues	<u>\$1,735,422</u>	<u>\$1,786,488</u>	<u>\$1,948,500</u>	<u>\$162,012</u>	<u>9%</u>
<b>EXPENDITURES</b>					
Academic Salaries	\$979,583	\$759,688	\$802,586	\$42,898	6%
Classified and Other Nonacademic Salaries	\$394,728	\$401,387	\$371,595	(\$29,792)	(7%)
Employee Benefits	\$240,444	\$200,367	\$262,133	\$61,767	31%
Supplies & Materials	\$62,115	\$220,448	\$284,000	\$63,552	29%
Other Operating Expenses and Services	\$163,000	\$240,079	\$278,185	\$38,106	16%
Capital Outlay	\$0	\$20,541	\$0	(\$20,541)	na
Other Outgo	\$0	\$0	\$0	\$0	na
Total Expenditures	<u>\$1,839,869</u>	<u>\$1,842,510</u>	<u>\$1,998,500</u>	<u>\$155,990</u>	<u>8%</u>
Excess of Revenues over (under) Expenditures	<u>(\$104,447)</u>	<u>(\$56,021)</u>	<u>(\$50,000)</u>	<u>\$6,021</u>	<u>(11%)</u>
Other Financing Sources (Uses)					
Interfund Transfers - In	\$104,447	\$76,891	\$50,000	(\$54,447)	(71%)
Interfund Transfers - Out	\$0	\$0	\$0	\$0	na
Total Other Financing Sources (Uses)	<u>\$104,447</u>	<u>\$76,891</u>	<u>\$50,000</u>	<u>\$54,447</u>	<u>71%</u>
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	\$0	\$20,870	\$0	<u>(\$20,870)</u>	
Beginning Fund Balance	<u>\$0</u>	<u>\$0</u>	<u>\$20,870</u>		
Ending Fund Balance	<u><u>\$0</u></u>	<u><u>\$20,870</u></u>	<u><u>\$20,870</u></u>		

\*as of August 24, 2014

**SANTA BARBARA COMMUNITY COLLEGE DISTRICT  
2014-15 ADOPTED BUDGET  
Children's Center Fund**

	2013-2014	2013-14	2014-2015	Variance	
	Adopted Budget	Unaudited Actual	Adopted Budget	A13-14 vs B14-15 \$	%
<b>REVENUES</b>					
Federal	\$59,282	\$45,483	\$49,896	\$4,413	10%
State	\$94,850	\$105,327	\$115,090	\$9,763	9%
Local	\$375,000	\$282,808	\$378,400	\$95,592	34%
Total Revenues	<u>\$529,132</u>	<u>\$433,618</u>	<u>\$543,386</u>	<u>(\$95,514)</u>	<u>(18%)</u>
<b>EXPENDITURES</b>					
Academic Salaries	\$273,446	\$274,773	\$226,913	(\$47,860)	(17%)
Classified and Other Nonacademic Salaries	\$216,885	\$200,494	\$267,905	\$67,410	34%
Employee Benefits	\$206,199	\$187,126	\$187,101	(\$25)	(0%)
Supplies & Materials	\$40,852	\$14,293	\$19,300	\$5,007	35%
Other Operating Expenses and Services	\$750	\$960	\$0	(\$960)	(100%)
Capital Outlay	\$0	\$0	\$0	\$0	0%
Other Outgo	\$0	\$0	\$0	\$0	0%
Total Expenditures	<u>\$738,132</u>	<u>\$677,646</u>	<u>\$701,219</u>	<u>(\$60,486)</u>	<u>(9%)</u>
Excess of Revenues over (under) Expenditures	<u>(\$209,000)</u>	<u>(\$244,029)</u>	<u>(\$157,833)</u>	\$86,196	(35%)
<b>Other Financing Sources (Uses)</b>					
Interfund Transfers - In	\$209,000	\$209,000	\$157,833	(\$51,167)	(24%)
Interfund Transfers - Out	\$0	\$0	\$0	\$0	0%
Total Other Financing Sources (Uses)	<u>\$209,000</u>	<u>\$209,000</u>	<u>\$157,833</u>	<u>(\$51,167)</u>	<u>(24%)</u>
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	\$0	(\$35,029)	\$0	<u>(\$35,029)</u>	
Beginning Fund Balance	<u>\$232,977</u>	<u>\$232,977</u>	<u>\$197,948</u>		
Ending Fund Balance	<u>\$232,977</u>	<u>\$197,948</u>	<u>\$197,949</u>		

\*as of August 24, 2014

**SANTA BARBARA COMMUNITY COLLEGE DISTRICT  
2014-15 ADOPTED BUDGET  
Other Special Revenue Funds\***

*\*Formerly included in Restricted General Fund*

	<b>Community Education Center</b>	<b>Health Fees</b>	<b>Lottery</b>	<b>Marine Diving Tech</b>	<b>Parking &amp; Transportation Program</b>	<b>Contract Education for PDC</b>	<b>NR EMT</b>	<b>Rental of Facilities</b>	<b>TOTAL</b>
<b>REVENUES</b>									
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	\$0	\$0	\$480,000	\$0	\$0	\$0	\$0	\$0	\$480,000
Local	\$76,235	\$650,000	\$0	\$15,000	\$879,548	\$59,877	\$8,876	\$694,807	\$2,384,343
Total Revenues	<u>\$76,235</u>	<u>\$650,000</u>	<u>\$480,000</u>	<u>\$15,000</u>	<u>\$879,548</u>	<u>\$59,877</u>	<u>\$8,876</u>	<u>\$694,807</u>	<u>\$2,864,343</u>
<b>EXPENDITURES</b>									
Academic Salaries	\$0	\$145,493	\$0	\$0	\$0	\$17,082	\$0	\$0	\$162,575
Classified and Other Nonacademic Salaries	\$50,000	\$339,236	\$0	\$0	\$424,243	\$2,950	\$6,113	\$122,786	\$945,328
Employee Benefits	\$4,585	\$148,732	\$0	\$0	\$106,430	\$1,875	\$563	\$34,739	\$296,924
Supplies & Materials	\$0	\$46,500	\$256,597	\$4,000	\$26,965	\$27,970	\$2,200	\$10,172	\$374,404
Other Operating Expenses and Services	\$1,650	\$68,500	\$117,403	\$8,000	\$202,958	\$5,000	\$0	\$23,896	\$427,407
Capital Outlay	\$0	\$50,000	\$106,000	\$3,000	\$49,952	\$5,000	\$0	\$58,500	\$272,452
Other Outgo	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$20,000
Total Expenditures	<u>\$76,235</u>	<u>\$798,461</u>	<u>\$480,000</u>	<u>\$15,000</u>	<u>\$810,548</u>	<u>\$59,877</u>	<u>\$8,876</u>	<u>\$250,093</u>	<u>\$2,499,090</u>
Excess of Revenues over (under) Expenditures	<u>\$0</u>	<u>(\$148,461)</u>	<u>\$0</u>	<u>\$0</u>	<u>\$69,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$444,714</u>	<u>\$365,253</u>
<b>Other Financing Sources (Uses)</b>									
Interfund Transfers - In									\$0
Interfund Transfers - Out	\$0	\$0	\$0	\$0	\$69,000	\$0	\$0	\$444,714	\$513,714
Total Other Financing Sources (Uses)	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>(\$69,000)</u>	<u>\$0</u>	<u>\$0</u>	<u>(\$444,714)</u>	<u>(\$513,714)</u>
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	<u>\$0</u>	<u>(\$148,461)</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>(\$148,461)</u>
Beginning Fund Balance	<u>\$0</u>	<u>\$349,004</u>	<u>\$821,257</u>	<u>\$12,106</u>	<u>\$0</u>	<u>\$36,980</u>	<u>\$9,344</u>	<u>\$0</u>	<u>\$1,228,691</u>
Ending Fund Balance	<u>\$0</u>	<u>\$200,543</u>	<u>\$821,257</u>	<u>\$12,106</u>	<u>\$0</u>	<u>\$36,980</u>	<u>\$9,344</u>	<u>\$0</u>	<u>\$1,080,230</u>

\*as of August 24, 2014

**SANTA BARBARA COMMUNITY COLLEGE DISTRICT  
2014-15 ADOPTED BUDGET  
Insurance Fund**

	2013-2014 Adopted Budget	2013-2014 Unaudited Actual	2014-2015 Adopted Budget	Variance A13-14 vs B14-15	
				\$	%
<b>REVENUES</b>					
Local	\$8,500	\$5,433	\$2,000	(\$3,433)	(172%)
Total Revenues	<u>\$8,500</u>	<u>\$5,433</u>	<u>\$2,000</u>	<u>(\$3,433)</u>	<u>(172%)</u>
<b>EXPENDITURES</b>					
Other Operating Expenses and Services	\$30,000	\$42,000	\$42,000	\$0	0%
Capital Outlay	\$0	\$0	\$0	\$0	0%
Total Expenditures	<u>\$30,000</u>	<u>\$42,000</u>	<u>\$42,000</u>	<u>\$0</u>	<u>0%</u>
Excess of Revenues over (under) Expenditures	<u>(\$21,500)</u>	<u>(\$36,567)</u>	<u>(\$40,000)</u>	<u>(\$3,433)</u>	9%
<b>Other Financing Sources (Uses)</b>					
Interfund Transfers - In	\$0	\$0	\$0	\$0	0%
Interfund Transfers - Out	\$0	\$0	\$0	\$0	0%
Total Other Financing Sources (Uses)	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>0%</u>
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	<u>(\$21,500)</u>	<u>(\$36,567)</u>	<u>(\$40,000)</u>	<u>(\$3,433)</u>	9%
Beginning Fund Balance	<u>\$573,240</u>	<u>\$573,240</u>	<u>\$536,674</u>		
Ending Fund Balance	<u><u>\$551,740</u></u>	<u><u>\$536,674</u></u>	<u><u>\$496,674</u></u>		

\*as of August 24, 2014

**SANTA BARBARA COMMUNITY COLLEGE DISTRICT  
2014-15 ADOPTED BUDGET  
Bond Interest & Redemption Fund**

	2013-2014 Adopted Budget	2013-2014 Unaudited Actual	2014-2015 Adopted Budget	Variance A13-14 vs B14-15	
				\$	%
<b>REVENUES</b>					
Property Taxes	\$3,303,761	\$2,227,883	\$3,303,761	\$1,075,878	33%
Local	\$16,650	\$10,871	\$16,650	\$5,779	35%
Total Revenues	<u>\$3,320,411</u>	<u>\$2,238,754</u>	<u>\$3,320,411</u>	<u>\$1,081,657</u>	<u>33%</u>
<b>EXPENDITURES</b>					
Academic Salaries	\$0	\$0	\$0	\$0	0%
Classified and Other Nonacademic Salaries	\$0	\$0	\$0	\$0	0%
Employee Benefits	\$0	\$0	\$0	\$0	0%
Supplies and Materials	\$0	\$0	\$0	\$0	0%
Other Operating Expenses and Services	\$0	\$0	\$0	\$0	0%
Capital Outlay	\$0	\$0	\$0	\$0	0%
Other Outgo -Debt principal	\$1,782,000	\$285,000	\$1,740,000	\$1,455,000	84%
Other Outgo -Debt interest	\$1,538,411	\$2,703,625	\$2,809,338	\$105,713	4%
Total Expenditures	<u>\$3,320,411</u>	<u>\$2,988,625</u>	<u>\$4,549,338</u>	<u>\$1,560,713</u>	<u>34%</u>
Excess of Revenues over (under) Expenditures	<u>\$0</u>	<u>(\$749,870)</u>	<u>(\$1,228,926)</u>	<u>(\$479,055)</u>	<u>39%</u>
<b>Other Financing Sources (Uses)</b>					
Interfund Transfers - In	\$0	\$0	\$0	\$0	0%
Interfund Transfers - Out	\$0	\$0	\$0	\$0	0%
Total Other Financing Sources (Uses)	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>0%</u>
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	<u>\$0</u>	<u>(\$749,870)</u>	<u>(\$1,228,926)</u>	<u>(\$479,055)</u>	<u>39%</u>
Beginning Fund Balance	<u>\$6,491,763</u>	<u>\$6,491,763</u>	<u>\$5,741,893</u>		
Ending Fund Balance	<u><u>\$6,491,763</u></u>	<u><u>\$5,741,893</u></u>	<u><u>\$4,512,968</u></u>		

\*as of August 24, 2014



**SANTA BARBARA COMMUNITY COLLEGE DISTRICT  
2014-15 ADOPTED BUDGET  
Measure V Bond Fund**

	<b>2008-2009 Audited Actual</b>	<b>2009-2010 Audited Actual</b>	<b>2010-2011 Audited Actual</b>	<b>2011-2012 Audited Actual</b>	<b>2012-2013 Audited Actual</b>	<b>2013-2014 Unaudited Actual</b>	<b>2014-2015 Adopted Budget</b>	<b>Total</b>
<b>REVENUES</b>								
Bond Proceeds	\$47,000,000	\$0	\$0	\$0	\$15,000,000	\$0	\$0	\$62,000,000
Local	\$466,269	\$483,738	\$223,992	\$79,681	\$26,838	\$33,459	\$32,655	\$1,346,632
<b>Total Revenues</b>	<u>\$47,466,269</u>	<u>\$483,738</u>	<u>\$223,992</u>	<u>\$79,681</u>	<u>\$15,026,838</u>	<u>\$33,459</u>	<u>\$32,655</u>	<u>\$63,346,632</u>
<b>EXPENDITURES</b>								
Academic Salaries	\$7,837	\$0	\$22,687	\$18,335	\$42,616	\$34,841	\$17,000	\$143,316
Classified and Other Nonacademic Salaries	\$18,238	\$0	\$0	\$50,868	\$10,100	\$15,678	\$7,500	\$102,384
Employee Benefits	\$402	\$0	\$2,765	\$3,911	\$5,646	\$4,527	\$3,000	\$20,250
Supplies and Materials	\$4,614	\$62	\$2,755	\$1,410	\$2,314	\$871	\$1,500	\$13,526
Other Operating Expenses and Services	\$101,523	\$41,846	\$144,056	\$234,391	\$72,046	\$110,580	\$100,000	\$804,443
Capital Outlay	\$4,135,519	\$8,338,687	\$14,621,923	\$10,874,440	\$9,396,398	\$9,118,011	\$5,777,735	\$62,262,713
Other Outgo	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Expenditures</b>	<u>\$4,268,133</u>	<u>\$8,380,595</u>	<u>\$14,794,186</u>	<u>\$11,183,355</u>	<u>\$9,529,120</u>	<u>\$9,284,508</u>	<u>\$5,906,735</u>	<u>\$63,346,632</u>
Excess of Revenues over (under) Expenditures	<u>\$43,198,136</u>	<u>(\$7,896,857)</u>	<u>(\$14,570,194)</u>	<u>(\$11,103,674)</u>	<u>\$5,497,718</u>	<u>(\$9,251,048)</u>	<u>(\$5,874,080)</u>	<u>\$0</u>
Other Financing Sources (Uses)								
Interfund Transfers - In	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interfund Transfers - Out	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Other Financing Sources (Uses)</b>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	<u>\$43,198,136</u>	<u>(\$7,896,857)</u>	<u>(\$14,570,194)</u>	<u>(\$11,103,674)</u>	<u>\$5,497,718</u>	<u>(\$9,251,048)</u>	<u>(\$5,874,080)</u>	<u>\$0</u>
Beginning Fund Balance	<u>\$0</u>	<u>\$43,198,136</u>	<u>\$35,301,279</u>	<u>\$20,731,085</u>	<u>\$9,627,411</u>	<u>\$15,125,129</u>	<u>\$5,874,080</u>	
Ending Fund Balance	<u>\$43,198,136</u>	<u>\$35,301,279</u>	<u>\$20,731,085</u>	<u>\$9,627,411</u>	<u>\$15,125,129</u>	<u>\$5,874,080</u>	<u>\$0</u>	

\*as of August 24, 2014

**SANTA BARBARA COMMUNITY COLLEGE DISTRICT  
2014-15 ADOPTED BUDGET  
Construction - District Projects Fund**

	2013-2014 Adopted Budget	2013-2014 Unaudited Actual	2014-2015 Adopted Budget	Variance A13-14 vs B14-15	
				\$	%
<b>REVENUES</b>					
State	\$183,792	\$183,795	\$1,759,833	\$1,576,038	857%
Local	\$349,217	\$824,960	\$531,289	(\$293,671)	(36%)
Total Revenues	<u>\$533,009</u>	<u>\$1,008,755</u>	<u>\$2,291,122</u>	<u>\$1,282,367</u>	<u>127%</u>
<b>EXPENDITURES</b>					
Academic Salaries	\$0	\$0	\$0	\$0	0%
Classified and Other Nonacademic Salaries	\$0	\$0	\$0	\$0	0%
Employee Benefits	\$0	\$0	\$0	\$0	0%
Supplies and Materials	\$0	\$0	\$0	\$0	0%
Other Operating Expenses and Services	\$196,846	\$107,441	\$100,000	(\$7,441)	(7%)
Capital Outlay	\$8,087,010	\$6,894,459	\$6,977,628	\$83,169	1%
Other Outgo	\$0	\$0	\$0	\$0	0%
Total Expenditures	<u>\$8,283,856</u>	<u>\$7,001,900</u>	<u>\$7,077,628</u>	<u>\$75,728</u>	<u>1%</u>
Excess of Revenues over (under) Expenditures	<u>(\$7,750,847)</u>	<u>(\$5,993,145)</u>	<u>(\$4,786,506)</u>	<u>\$1,206,639</u>	<u>(20%)</u>
<b>Other Financing Sources (Uses)</b>					
Interfund Transfers - In	\$2,575,638	\$2,994,672	\$734,654	(\$2,260,018)	(75%)
Interfund Transfers - Out	\$0	\$0	\$0	\$0	0%
Total Other Financing Sources (Uses)	<u>\$2,575,638</u>	<u>\$2,994,672</u>	<u>\$734,654</u>	<u>(\$2,260,018)</u>	<u>(75%)</u>
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	<u>(\$5,175,209)</u>	<u>(\$2,998,473)</u>	<u>(\$4,051,852)</u>	<u>(\$1,053,379)</u>	<u>35%</u>
Beginning Fund Balance	<u>\$9,052,332</u>	<u>\$9,052,332</u>	<u>\$6,053,860</u>		
Ending Fund Balance	<u><u>\$3,877,124</u></u>	<u><u>\$6,053,860</u></u>	<u><u>\$2,002,008</u></u>		

\*as of August 24, 2014

**SANTA BARBARA COMMUNITY COLLEGE DISTRICT  
2014-15 ADOPTED BUDGET  
Equipment Replacement Fund**

	2013-2014 Adopted Budget	2013-2014 Unaudited Actual	2014-2015 Adopted Budget	Variance A13-14 vs B14-15	
				\$	%
<b>REVENUES</b>					
State	\$183,795	\$183,792	\$0	(\$183,792)	(100%)
Local	\$28,622	\$22,559	\$28,622	\$6,063	27%
Total Revenues	<u>\$212,417</u>	<u>\$206,351</u>	<u>\$28,622</u>	<u>(\$177,729)</u>	<u>(86%)</u>
<b>EXPENDITURES</b>					
Academic Salaries	\$0	\$0	\$0	\$0	0%
Classified and Other Nonacademic Salaries	\$0	\$0	\$0	\$0	0%
Employee Benefits	\$0	\$0	\$0	\$0	0%
Supplies & Materials	\$0	\$6,778	\$0	(\$6,778)	(100%)
Other Operating Expenses and Services	\$0	\$0	\$20,000	\$20,000	100%
Capital Outlay	\$5,083,134	\$2,083,711	\$5,567,755	\$3,484,044	167%
Total Expenditures	<u>\$5,083,134</u>	<u>\$2,090,489</u>	<u>\$5,587,755</u>	<u>\$3,497,266</u>	<u>167%</u>
Excess of Revenues over (under) Expenditures	<u>(\$4,870,717)</u>	<u>(\$1,884,138)</u>	<u>(\$5,559,133)</u>	<u>(\$3,674,995)</u>	195%
<b>Other Financing Sources (Uses)</b>					
Sale of Equipment	\$0	\$0	\$0	\$0	0%
Interfund Transfers - In	\$1,723,234	\$1,723,234	\$755,000	(\$968,234)	(56%)
Interfund Transfers - Out	\$0	\$0	\$0	\$0	0%
Total Other Financing Sources (Uses)	<u>\$1,723,234</u>	<u>\$1,723,234</u>	<u>\$755,000</u>	<u>(\$968,234)</u>	<u>(56%)</u>
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	<u>(\$3,147,483)</u>	<u>(\$160,904)</u>	<u>(\$4,804,133)</u>	<u>(\$4,643,229)</u>	2,886%
Beginning Fund Balance	<u>\$7,420,862</u>	<u>\$7,420,862</u>	<u>\$7,259,958</u>		
Ending Fund Balance	<u><u>\$4,273,379</u></u>	<u><u>\$7,259,958</u></u>	<u><u>\$2,455,825</u></u>		

\*as of August 24, 2014

**SANTA BARBARA COMMUNITY COLLEGE DISTRICT  
2014-15 ADOPTED BUDGET  
DETAIL - Measure V Bond Fund**

	2013-14			2014-15		
	Adjusted Budget	Full Year Actual	Remaining Budget	Carry Forward Projects	Proposed Projects	Adopted Budget
<b>EXPENDITURES</b>						
Fund 42000 -- Bond Construction Fund						
4600 -- Bond Administration	\$207,800	\$118,572	\$89,228	\$89,228	\$0	\$89,228
6480 -- Modular Building Removal & Site Restoration	\$1,120,000	\$195,296	\$924,704	\$924,704	\$0	\$924,704
6531 -- Air Handler Student Services	\$0	\$0	\$0	\$0	\$0	\$0
6555 -- Horticulture Fencing And Path ADA	\$0	\$0	\$0	\$0	\$0	\$0
6582 -- Drama Music Modernization	\$250,000	\$15,750	\$234,250	\$234,250	\$0	\$234,250
6586 -- Luria Conference and Press Center	\$0	\$0	\$0	\$0	\$0	\$0
6587 -- Bridge Seismic Eval and Repairs	\$15,000	\$26,815	(\$11,815)	\$50,000	\$0	\$50,000
6611 -- Install Electronic Locks	\$0	\$13,661	(\$13,661)	\$0	\$0	\$0
6659 -- PE - Repair patio at Gym entry	\$50,000	\$0	\$50,000	\$50,000	\$0	\$50,000
6660 -- Emergency Notification System	\$0	\$0	\$0	\$0	\$0	\$0
6663 -- LRC Remodel	\$24,782	\$24,782	\$0	\$0	\$0	\$0
6678 -- Schott Center parking lot resurface	\$20,000	\$3,200	\$16,800	\$16,800	\$0	\$16,800
6680 -- Snack Shop East Campus	\$273,000	\$270,745	\$2,255	\$0	\$0	\$0
6681 -- Snack Shop West Campus	\$235,000	\$231,495	\$3,505	\$0	\$0	\$0
6685 -- Upgrade Emergency Phone System	\$0	\$0	\$0	\$0	\$0	\$0
6687 -- Wake Cosmetology Conversion	\$0	\$0	\$0	\$0	\$0	\$0
6696 -- Physical Science Repair Columns	\$45,385	\$45,385	\$0	\$0	\$0	\$0
6698 -- East Campus Water systems Upgrade	\$20,011	\$14,707	\$5,305	\$0	\$0	\$0
6700 -- Humanities Modernization	\$10,273,132	\$7,463,274	\$2,809,858	\$2,809,858	\$0	\$2,809,858
6701 -- Portable Building Permitting	\$0	\$0	\$0	\$0	\$0	\$0
6702 -- Campus Center Modernization	\$0	\$0	\$0	\$0	\$0	\$0
6722 -- Humanities Swing Space	\$0	\$104	(\$104)	\$0	\$0	\$0
6734 -- West Campus Classroom Building	\$2,516,019	\$860,721	\$1,655,298	\$1,731,896	\$0	\$1,731,896
<b>Total Expenditures</b>	<b>\$15,050,129</b>	<b>\$9,284,508</b>	<b>\$5,765,621</b>	<b>\$5,906,735</b>	<b>\$0</b>	<b>\$5,906,735</b>

**SANTA BARBARA COMMUNITY COLLEGE DISTRICT  
2014-15 ADOPTED BUDGET  
DETAIL - Construction Fund**

	2013-2014			2014-2015		
	Adjusted Budget	Full Year Actual	Remaining Budget	Carry Forward Projects	Proposed Projects	Adopted Budget
<b>EXPENDITURES</b>						
<b>Fund 434500 -- District Projects</b>						
5000 -- Miscellaneous Projects	\$1,030,000	\$1,030,563	(\$563)	\$615,000	\$0	\$615,000
5770 -- Long Range Development PI	\$150,000	\$79,293	\$70,707	\$150,000	\$0	\$150,000
6001 -- Replace Water Line Cliff Dr Stairs	\$250,000	\$25,244	\$224,756	\$200,000	\$0	\$200,000
6002 -- East Campus Entry Traffic Reconfiguration	\$300,000	\$285,279	\$14,721	\$0	\$0	\$0
6003 -- Campus Center HVAC Unit Replacement	\$180,000	\$210,471	(\$30,471)	\$10,000	\$0	\$10,000
6004 -- East Campus Snack Shop Patio Improvement	\$50,000	\$35,596	\$14,404	\$0	\$0	\$0
6005 -- Water Use Reduction Measures	\$25,000	\$25,040	(\$40)	\$25,000	\$0	\$25,000
6006 -- La Playa Stadium Upgrades	\$25,000	\$20,000	\$5,000	\$0	\$0	\$0
6007 -- Sports Pavilion Dance Floor Replacement	\$70,000	\$9,455	\$60,545	\$60,000	\$0	\$60,000
6008 -- Sports Pavilion Structural Assessment	\$50,000	\$29,800	\$20,200	\$20,000	\$0	\$20,000
6070 -- Fiscal Services Office Maintenance	\$298,787	\$28,941	\$269,845	\$310,000	\$0	\$310,000
6080 -- Cliff Drive Traffic & Safety Analysis	\$50,000	\$0	\$50,000	\$0	\$0	\$0
6200 -- Bike Racks and Lockers Installation	\$75,000	\$27,194	\$47,806	\$0	\$0	\$0
6525 -- Energy Efficiency	\$175,000	(\$4,563)	\$179,563	\$50,000	\$0	\$50,000
6547 -- Campus Wide Bathroom Upgrades	\$200,000	\$144,376	\$55,625	\$30,000	\$0	\$30,000
6629 -- Photovoltaic System-Loan Pymt	\$191,846	\$70,490	\$121,356	\$191,846	\$0	\$191,846
6632 -- East Campus Main Entry Sign	\$50,000	\$0	\$50,000	\$0	\$0	\$0
6661 -- IDC replace flooring & paint	\$250,000	\$196,340	\$53,660	\$200,000	\$0	\$200,000
6712 -- BC Building Chiller Replacement	\$731,252	\$544,977	\$186,275	\$200,000	\$0	\$200,000
6713 -- Campus wide Fire Alarm Network	\$190,000	\$89,044	\$100,956	\$150,000	\$0	\$150,000
6720 -- DSA Certification of Completed Projects	\$9,000	\$4,160	\$4,840	\$15,000	\$0	\$15,000
6721 -- Drafting Labs	\$210,000	\$171,403	\$38,597	\$8,000	\$0	\$8,000
6725 -- Repave Asphalt Site work Campus wide	\$280,000	\$232,875	\$47,125	\$400,000	\$0	\$400,000
6726 -- Cliff Stabilization at Shoreline Dr.	\$95,000	\$8,081	\$86,920	\$50,000	\$0	\$50,000
6728 -- Sports Pavilion Repair Leaks	\$100,000	\$0	\$100,000	\$50,000	\$0	\$50,000
6732 -- Softball Storage Shed	\$65,035	\$36,487	\$28,548	\$0	\$0	\$0
6733 -- LED/Light Retrofit	\$1,185,712	\$337,927	\$847,785	\$0	\$0	\$0
6735 -- Major Maintenance Project Management	\$300,000	\$172,546	\$127,454	\$200,000	\$0	\$200,000
6737 -- Scoreboard Replacement at La Playa	\$195,338	\$42,787	\$152,551	\$300,000	\$0	\$300,000
6738 -- Install Electronic Locks District Wide	\$3,275,000	\$3,079,760	\$195,240	\$150,000	\$0	\$150,000
6739 -- IDC Roof Restoration	\$0	\$0	\$0	\$0	\$110,000	\$110,000
6740 -- Campus Center Replacement	\$0	\$0	\$0	\$0	\$0	\$0
6741 -- Parking & Transportation Mitigation	\$0	\$0	\$0	\$0	\$0	\$0
6742 -- IDC - Install Air Conditioning System	\$0	\$0	\$0	\$0	\$300,000	\$300,000
6743 -- East Campus Bus Shelter Repair & Improvements	\$0	\$0	\$0	\$0	\$45,000	\$45,000
6744 -- Fence enclosure at Pershing Park	\$0	\$0	\$0	\$0	\$75,000	\$75,000
6745 -- Remodel SS 210 for Financial Aid	\$0	\$0	\$0	\$0	\$30,000	\$30,000
6746 -- IE Center - Wood Foundation Replacement	\$0	\$0	\$0	\$0	\$10,000	\$10,000
6747 -- Wake Campus - Nursing Station	\$0	\$0	\$0	\$0	\$5,000	\$5,000
6748 -- IDC - Math Lab Renovation	\$0	\$0	\$0	\$0	\$35,000	\$35,000
6811 -- Program Review Facilities 2011-12	\$211,001	\$37,882	\$173,119	\$0	\$0	\$0
6911 -- Program Review Facilities 2012-13	\$4,432	\$0	\$4,432	\$0	\$0	\$0
6908 -- Program Review Tech Hardware 2012-13	\$10,000	\$0	\$10,000	\$0	\$0	\$0
6706 -- Program Review Facilities 2013-14	\$540,700	\$30,452	\$510,248	\$346,366	\$0	\$346,366
6915 -- Program Review Facilities 2014-15	\$0	\$0	\$0	\$0	\$233,310	\$233,310
<b>Fund 434400 -- State Maintenance Projects</b>						
5101 -- Scheduled Maintenance 13-14	\$0	\$0	\$0	\$367,584	\$0	\$367,584
5102 -- Scheduled Maintenance 14-15	\$0	\$0	\$0	\$0	\$1,759,833	\$1,759,833
<b>Fund 434700 -- Energy Efficiency Prop 39</b>						
5201 -- Energy Efficiency 13-14	\$0	\$0	\$0	\$0	\$0	\$0
5202 -- Energy Efficiency 14-15	\$0	\$0	\$0	\$0	\$375,689	\$375,689
<b>Total Expenditures</b>	<b>\$10,823,103</b>	<b>\$7,001,900</b>	<b>\$3,821,203</b>	<b>\$4,098,796</b>	<b>\$2,978,832</b>	<b>\$7,077,628</b>

**SANTA BARBARA COMMUNITY COLLEGE DISTRICT  
2014-15 ADOPTED BUDGET  
DETAIL - Equipment Fund**

	2013-2014			2014-2015		
	Adjusted Budget	Full Year Actual	Remaining Budget	Carry Forward Projects	Proposed Projects	Adopted Budget
<b>EXPENDITURES</b>						
<b>Fund 41000 -- Equipment</b>						
0000 -- Miscellaneous	\$16,820	\$0	\$16,820	\$0	\$0	\$0
0608 -- School of Media Arts	\$4,756	\$2,452	\$2,304	\$5,000	\$0	\$5,000
0612 -- Film Studies	\$14,000	\$13,070	\$930	\$14,000	\$0	\$14,000
0618 -- Multimedia Arts and Technology	\$52,519	\$1,415	\$51,104	\$53,000	\$0	\$53,000
2012 -- Drafting/CAD/Interior Design	\$27,158	\$0	\$27,158	\$27,000	\$0	\$27,000
4072 -- Educational Programs Support Office	\$78,000	\$71,016	\$6,984	\$0	\$0	\$0
4230 -- Duplicating - campus copiers	\$432,996	\$78,947	\$354,049	\$435,000	\$0	\$435,000
4271 -- Emergency Services & Preparedness	\$100,000	\$74,407	\$25,593	\$100,000	\$0	\$100,000
4650 -- Information Technology Division	\$1,257,172	\$685,225	\$571,947	\$1,260,000	\$0	\$1,260,000
4659 -- Administrative Systems (Banner Project)	\$281,891	\$144,711	\$137,180	\$137,180	\$145,820	\$283,000
4842 -- Health Services	\$16,000	\$15,000	\$1,000	\$16,000	\$0	\$16,000
<u>2011-12 Program Review Equip</u>						
6807 -- Program Review Equipment 11-12	\$39,995	\$5,296	\$34,698	\$0	\$0	\$0
6808 -- Program Review Tech Hardware 11-12	\$229,962	\$44,637	\$185,325	\$0	\$0	\$0
6809 -- Program Review Tech Software 11-12	\$186,435	\$2,800	\$183,635	\$0	\$0	\$0
6810 -- Program Review Non-Routine Eq 11-12	\$138,590	\$20,219	\$118,371	\$0	\$0	\$0
<u>2012-13 Program Review Equip</u>						
6908 -- Program Review Tech Hardware 12-13	\$207,353	\$149,820	\$57,532	\$48,613	\$0	\$48,613
6909 -- Program Review Tech Software 12-13	\$36,100	\$0	\$36,100	\$36,100	\$0	\$36,100
6910 -- Program Review Non-Routine Eq 12-13	\$4,131	\$0	\$4,131	\$4,131	\$0	\$4,131
6911 -- Program Review Facilities 12-13	\$700,000	\$0	\$700,000	\$0	\$0	\$0
<u>2013-14 Program Review Equip</u>						
6706 -- Program Review Facilities 13-14	\$2,000	\$0	\$2,000	\$0	\$0	\$0
6707 -- Program Review Equipment 13-14	\$531,379	\$414,684	\$116,694	\$122,286	\$0	\$122,286
6708 -- Program Review Tech Hardware 13-14	\$520,844	\$198,515	\$322,329	\$317,171	\$0	\$317,171
6709 -- Program Review Tech Software 13-14	\$278,238	\$109,515	\$168,723	\$136,068	\$0	\$136,068
6710 -- Program Review Non-Routine Eq 13-14	\$6,548	\$2,169	\$4,379	\$4,548	\$0	\$4,548
<u>2014-15 Program Review Equip</u>						
6912 -- Program Review Equipment 14-15	\$0	\$0	\$0	\$0	\$1,255,060	\$1,255,060
6913 -- Program Review Tech Hardware 14-15	\$0	\$0	\$0	\$0	\$702,301	\$702,301
6914 -- Program Review Tech Software 14-15	\$0	\$0	\$0	\$0	\$573,038	\$573,038
<b>Fund 41234 -- Instructional Equipment Block Grant</b>						
4072 -- Educational Programs Support Office	\$252,029	\$56,590	\$195,439	\$195,439	\$0	\$195,439
Total Expenditures	<u>\$5,414,914</u>	<u>\$2,090,489</u>	<u>\$3,324,426</u>	<u>\$2,911,536</u>	<u>\$2,676,219</u>	<u>\$5,587,755</u>

# SBCC College Plan 2011-14

Approved by CPC March 20, 2012

## STUDENT LEARNING, ACHIEVEMENT, AND DEVELOPMENT

### Goal 1. Increase the success of students enrolled in credit courses.

Objective	Comments
<b>Objective 1.1</b> The percentage of students that successfully complete their courses with a grade of “C” or higher or “P” will increase from 74.58% in Fall 2010 to 78% in Fall 2013 and from 73.77% in Spring 2011 to 78% in Spring 2014.	
<b>Objective 1.2</b> The percentage of students that successfully complete fully online classes will increase from 65.28% in Fall 2010 to 68.25% in Fall 2013 and from 65.52% in Spring 2011 to 68.52% in Spring 2014.	
<b>Objective 1.3</b> The first-to-second semester persistence rates of new non-exempt (non-exempt from the matriculation processes) first-time, full-time students (12 or more units) will increase from 87.4% from Fall 2010 to Spring 2011 to 90% from Fall 2013 to Spring 2014. The first-to-second semester persistence rates of new non-exempt half-time students (6-11.9 units) will increase from 73.8% from Fall 2010 to Spring 2011 to 78% from Fall 2013 to Spring 2014.	
<b>Objective 1.4</b> The first-to-fourth semester persistence rates for new non-exempt first-time, full-time students will increase from 58.5% from Fall 2009 to Spring 2011 to 63% from Fall 2012 to Spring 2014. The first-to-fourth semester persistence rates for new half-time students will increase from 37.9% from Fall 2009 to Spring 2011 to 42% from Fall 2012 to Spring 2014.	
Objective	Comments
<b>Objective 1.5</b> The number of Associate Degrees awarded will increase by 15% from 1,684 in 2010-11 to 1,902 in 2013-14.	
<b>Objective 1.6</b> The number of certificates awarded will increase by 10% from 1094 in 2010-11 to 1,203 in 2013-14.	
<b>Objective 1.6.1</b> The number of skills competency awards earned will	



<p>increase by 5% from <u>513</u> in 2010-11 to 539 in 2013-14.</p>	
<p><b>Objective 1.7</b> The number of students who transfer to a four-year college or university will increase by 15% from 1,519 in 2008-09 to 1,747 in 2013-14.</p>	
<p><b>Objective 1.8</b> The number of students who complete certificates or degrees in career technical programs will increase by a minimum of 10% from 546 in 2010-11 to 600 in 2013-14.</p>	
<p style="text-align: center;">Objective</p>	<p style="text-align: center;">Comments</p>
<p><b>Objective 1.9</b> The percentage of new-to-SBCC students who enroll in a Basic Skills English course and that progress to a higher level English course within a three-year period will increase from 63.6% in the Fall 2007 cohort to 72% in Fall 2010 cohort. The percentage of those students that enroll in a higher level English course and receive a successful grade will increase from 81.3% in the Fall 2007 cohort to 84% in Fall 2010 cohort. The percentage of those students that enroll in and successfully complete English 110 within a three-year period will increase from 85.9% in the Fall 2007 cohort to 89% in the Fall 2010 cohort.</p>	
<p style="text-align: center;">Objective</p>	<p style="text-align: center;">Comments</p>
<p><b>Objective 1.10</b> The percentage of new-to-SBCC students who enroll in a Basic Skills math course and that progress to a higher level math class within a three-year period will increase from 54.7% in the Fall 2007 cohort to 57% in the Fall 2010 cohort. The percentage of those students that enroll in a higher level math course and receive a successful grade will increase from 76.9% in the Fall 2007 cohort to 80% in the Fall 2010 cohort. The percentage of those students that enroll in a college-level math course and successfully complete within a three-year period will increase from 77.5% in the Fall 2007 cohort to 81% in the Fall 2010 cohort.</p>	
<p><b>Objective 1.11</b> The percentage of new to SBCC students who enroll in at least one ESL level 1-4 course and who later enroll in an ESL level 5 course or higher within a three-year period will increase from 28.8% in the Fall 2007 cohort to 31% in the Fall 2010 cohort. The percentage of those students that enroll in an ESL level 5 course and successfully complete will increase from 89.7% in the Fall 2007 cohort to 91% in the Fall 2010 cohort.</p>	

<p>The percentage of students from the Fall 2010 cohort that enroll in and successfully complete English 100 or higher within three years will exceed the average success rate of the Fall 2005, 2006 and 2007 cohorts of 92.3%.</p>	
<p><b>The College will improve its performance on each of the ARCC measures and exceed the state and its peer group averages on each of these measures.</b></p>	
<p><b>Objective 1.12</b> The College will exceed its peer group average and the state average on each of the ARCC measures, and it will increase by a minimum of three percentage points from the 2011 ARCC Report to the 2014 ARCC Report on each of the measures described in Objectives 1.13 through 1.19.</p>	
<p style="text-align: center;">Objective</p>	<p style="text-align: center;">Comments</p>
<p><b>Objective 1.13</b> The Student Progress and Achievement Rate will increase from 64.2% in the 2011 ARCC Report to 68% in the 2014 ARCC Report. (Measure defined as the percentage of first-time students who showed intent to complete and achieved any one of the following within six years: earned a degree; earned a certificate; transferred to a four-year institution; became transfer directed; or became transfer prepared.)</p>	
<p><b>Objective 1.14</b> The percentage of students who earn at least 30 units will increase from 74% in 2011 to 78% in 2014. (Measure defined as the percentage of first-time students who showed intent to complete and earned at least 30 units within six years.)</p>	
<p><b>Objective 1.15</b> The Fall-to-Fall Persistence rate will increase from 71.6% in the 2011 ARCC Report to 75% in the 2014 ARCC Report. (Measure defined as the percentage of first-time students with a minimum of 6 units earned in a Fall term who returned and enrolled in the subsequent Fall term anywhere in the CCC system.)</p>	
<p><b>Objective 1.16</b> The annual successful course completion rate for credit Basic Skills courses will increase from 65.9% in the 2011 ARCC Report to 70% in the 2014 ARCC Report. (Measure defined as the percentage of students enrolled in basic skills courses who earn a grade of “A”, “B”, “C” or “P”).</p>	
<p><b>Objective 1.17</b> The annual successful completion rate for vocational courses (Career Technical Education) will increase from 79.6% in the 2011 ARCC Report to 82% in the 2014 ARCC Report. (Measure defined as the percentage of students enrolled in courses with SAM Codes of A, B or C who earn a grade of “A”, “B”, “C” or “P”).</p>	

<p><b>Objective 1.18</b> The improvement rate in credit Basic Skills will increase from 65.3% in the 2011 ARCC Report to 70% in the 2014 ARCC Report. (Measure defined as the percentage of students who successfully complete their initial basic skills course in English or math that is two or more levels below college/transfer level and earn a grade of “A”, “B”, “C” or “P” in a higher-level course in the same discipline within three years.)</p>	
<p>Objective</p>	<p>Comments</p>
<p><b>Objective 1.19</b> Improvement rate in credit ESL will increase from 57% in the 2011 ARCC Report to 59% in the 2014 ARCC Report. (Measure defined as the percentage of students who successfully complete their initial ESL course that is two or more levels below college/transfer level and earn a grade of “A”, ”B”, “C” or “P” in a higher-level ESL course or a college-level English course within three years.)</p>	
<p><b>By the start of the Spring 2012 semester, the College will establish the baseline rates for its objectives for increasing the percentage of students that meet or exceed the performance criteria for achieving its course, program, and institutional SLOs.</b></p>	
<p><b>Objective 1.20</b> By June 2012, establish baseline data for student performance in course, program and institutional student learning outcomes (SLOs).</p>	
<p><b>Objective 1.21</b> By Spring 2014, evaluate the degree to which the objectives in the Transfer Effectiveness Plan have been achieved.</p>	
<p><b>Objective 1.22</b> By Spring 2014, evaluate the degree to which the objectives in the Career Technical Education Plan have been achieved.</p>	

**Goal 2. Maximize the utilization of the resources and courses of the Continuing Education Division.**

<p>Objectives</p>	<p>Comments</p>
<p><b>Objective 2.1</b> Complete development and implementation of the Center for Life Long Learning</p>	
<p><b>Objective 2.2</b> In 2011-12, establish the baseline definition of course offerings in Short term Vocational Programs and Workforce Preparation courses; establish baseline data for the number of students who complete the program and obtain certificates in these programs; establish objectives for increasing the number of students who complete these programs and obtain certificates. <b>Objective 2.2 (con’t)</b> In 2011-12, establish the baseline definition of course offerings in ESL, Elementary Basic Skills, and Secondary Basic Skills</p>	

<p>programs; establish baseline data for student retention and completion in these courses; establish objectives for increasing student retention and completion in these courses.</p> <p>Complete review of Short-term Vocational Certificates and Workforce Preparation courses to ensure alignment with state priorities by 2013-14.</p>	
<p><b>Objective 2.3.</b> Increase the percent of non-credit students receiving academic counseling/advising and career counseling by Student Services (STEP) to non-credit students by 2% by 2013-14.</p>	
<p><b>Objective 2.4</b> By the end of Spring 2012, establish a method for tracking and reporting on students who transition from noncredit Adult High School (AHS), General Education Diploma (GED), Adult Basic Education, and Vocational Certificate programs into Credit programs.</p>	
<p><b>Objective 2.5</b> Implement Student Learning Outcomes (SLO) cycle for all applicable courses in non-credit by 2013-14 in accordance with accreditation standards.</p> <p>2.5a Complete and implement an annual faculty training process for non-credit by Fall 2012.</p> <p>2.5b Train all non-credit faculty in the SLO curriculum process by 2013-14</p>	

## OUTREACH, ACCESS AND RESPONSIVENESS TO THE COMMUNITY

**Goal 3. Optimize access to education for all segments of the community that can benefit from the college’s programs and services within the constraints of state budget reductions**

Objective	Comments
<p><b>Objective 3.1</b> Increase the percentage of used textbook sales, book rentals and/or e-books as a percentage of total textbook sales from 23% in 2010-11 to a minimum of 31% in 2013-14.</p>	
<p><b>Objective 3.2</b> Increase the Continuing Education scholarship fund by 50% by 2013-14 using the 2010-11 donation baseline.</p>	
<p><b>Objective 3.3</b> Increase partnerships with organizations and community members to sponsor fee-based classes through donations by 10% by 2013-14.</p>	
<p><b>Objective 3.4</b> By 2014, develop 5 additional Contract Education</p>	

partnerships with area businesses through the Professional Development Center.	
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## FACULTY, STAFF AND ADMINISTRATION

**Goal 4. Strengthen programs for students of the college by utilizing best practices for recruitment, workplace satisfaction and professional development of faculty, staff and administrators.**

Objective	Comments
<b>Objective 4.1</b> In Fall 2011, implement the revised Professional Growth Program for college managers and supervisors and annually assess participation, satisfaction, and skills enhancement.	
<b>Objective 4.2</b> Develop and implement an Equal Employment Opportunity (EEO) Plan consistent with the recommended Chancellor’s Office Model EEO Plan.	
<b>Objective 4.3</b> In Spring 2012 complete the upgrade of PeopleAdmin to 7.X and by Spring 2013, expand use of PeopleAdmin to include student and hourly employee college job listings, and application, processing and tracking of hourly and student employees.	
<b>Objective 4.4</b> Once Objective 4.3 is implemented, initiate a systematic tracking/assessment of college utilization of hourly employees.	
<b>Objective 4.5</b> In collaboration with managers and supervisors, assess best practices to review and revise the administrator evaluation process to ensure relevance of measurements, consistency of evaluation processes, and maximization of electronic tracking, processing, and storage of records.	
<b>Objective 4.6</b> Beginning in Spring 2012, systematically phase in electronic retention of employment records including evaluations and routine employment and benefits records.	
<b>Objective 4.7</b> All employment work flow processes will be automated including self-serve benefits by Spring 2014.	
<b>Objective 4.8</b> By Spring 2012, implement the Continuing Education faculty evaluation process that aligns with provisions in Education Code (section 1341.05).	
<b>Objective 4.9</b> Complete the evaluations of 25% of the Continuing Education faculty by 2013-14.	
<b>Objective 4.10</b> In 2011-12, establish baseline definition and data for student satisfaction with the Continuing Education programs as measured through a survey instrument.	

## GOVERNANCE, DECISION-SUPPORT AND FISCAL MANAGEMENT

**Goal 5. Establish college-wide accountability systems that are based on quantitative and qualitative data and linked to planning and budgeting.**

Objective	Comments
<b>Objective 5.1</b> Develop and implement an institutional comprehensive decision support system to provide enhanced user access to data.	
<p><b>Objective 5.2</b> Complete the implementation of SCT Banner and associated third party software applications and refine business processes in the context of this implementation as follows:</p> <ul style="list-style-type: none"> <li>• Complete the implementation of payroll in SCT Banner using the Santa Barbara County Education Office interface.</li> <li>• Complete the implementation of the Faculty Load and Compensation (FLAC) module in SCT Banner.</li> <li>• Complete the implementation of the purchase requisition function.</li> <li>• Complete the transition to Lumens and Banner of all Continuing Education data capture and reporting.</li> </ul>	
<b>Objective 5.3</b> Complete the upgrade of the Financial Reports Application to provide reporting of FTES integrated with balances and expenditures and a comprehensive revenue and expense report	
<b>Objective 5.4</b> Implement the 2011-14 Technology Plan.	
<b>Objective 5.5</b> Annually evaluate and where appropriate modify the program review process.	
<b>Objective 5.6</b> Review and evaluate the participatory governance structure currently in place in the Continuing Education Division and modify as appropriate	

## FACILITIES, CAPITAL PROJECTS, AND MAINTENANCE

### Goal 6. Implement the long range capital construction plan.

Objective	Comments
<b>Objective 6.1</b> As funding allows, complete the remaining deferred maintenance projects included in the bond funding by June 2014	
<b>Objective 6.2</b> Revise the long-range development plan to meet the current needs and fiscal realities of the college	
<b>Objective 6.3</b> Revise the Educational Master Plan and Facilities Master Plan	

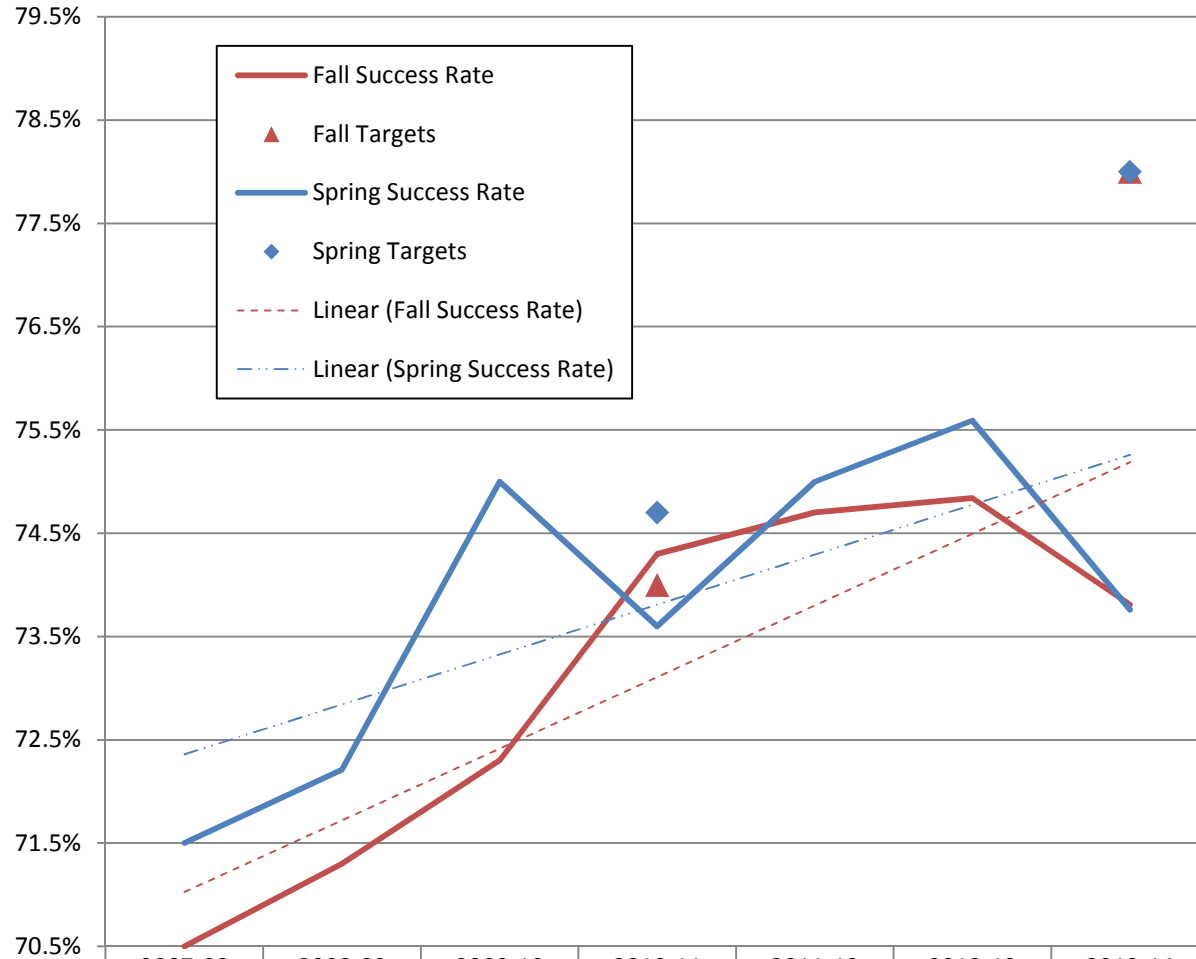
to reflect changes in the future direction of the college's instructional and student support services	
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**Goal 7. Create an optimal physical and technological environment that ensures the best service to students and the local community.**

Objective	
<b>Objective 7.1</b> Optimize the utilization of facilities and other college resources in classroom instruction and student support programs.	

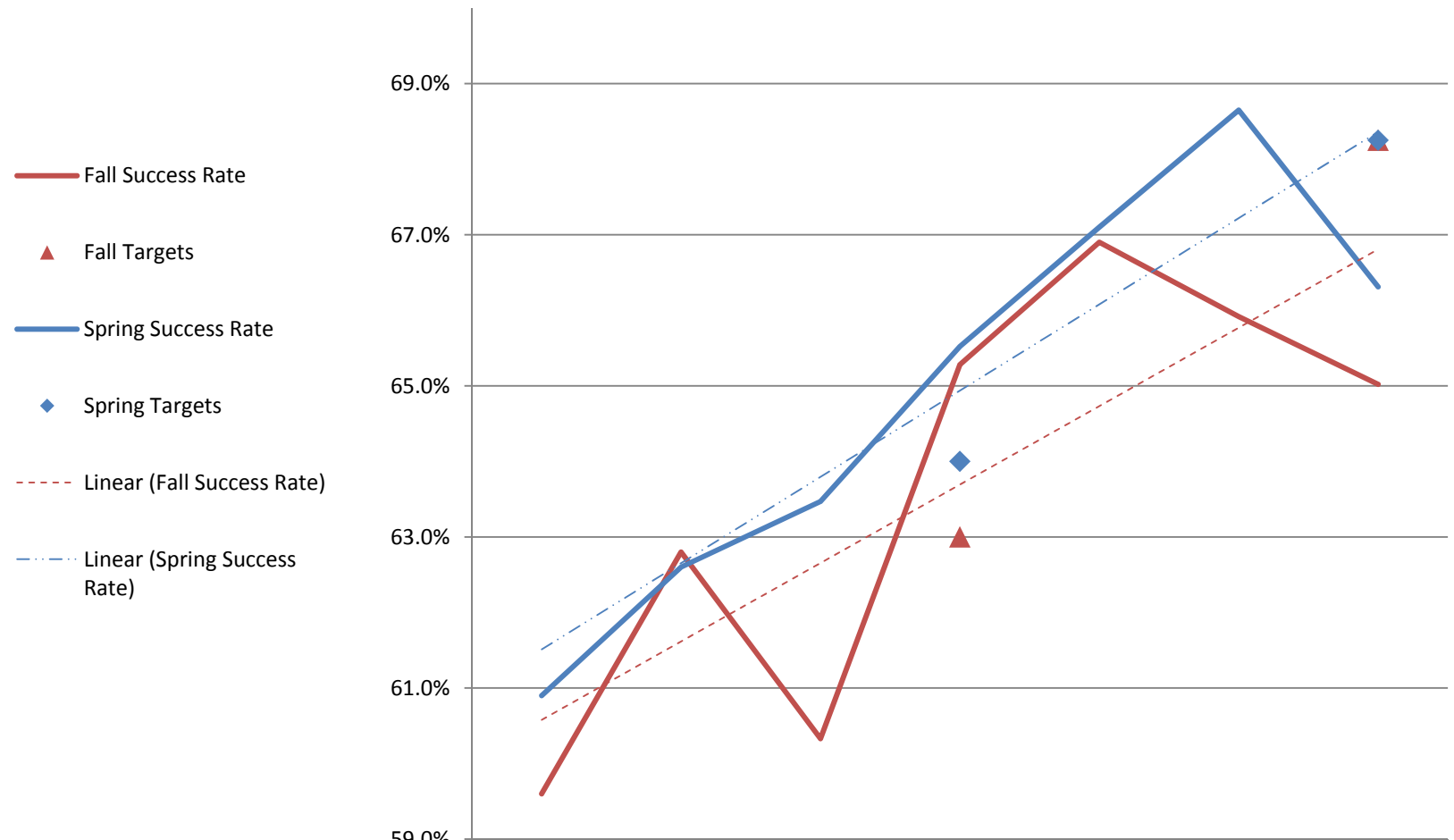


## 2011-14 College Plan Objective 1.1 Successful Course Completion Rate



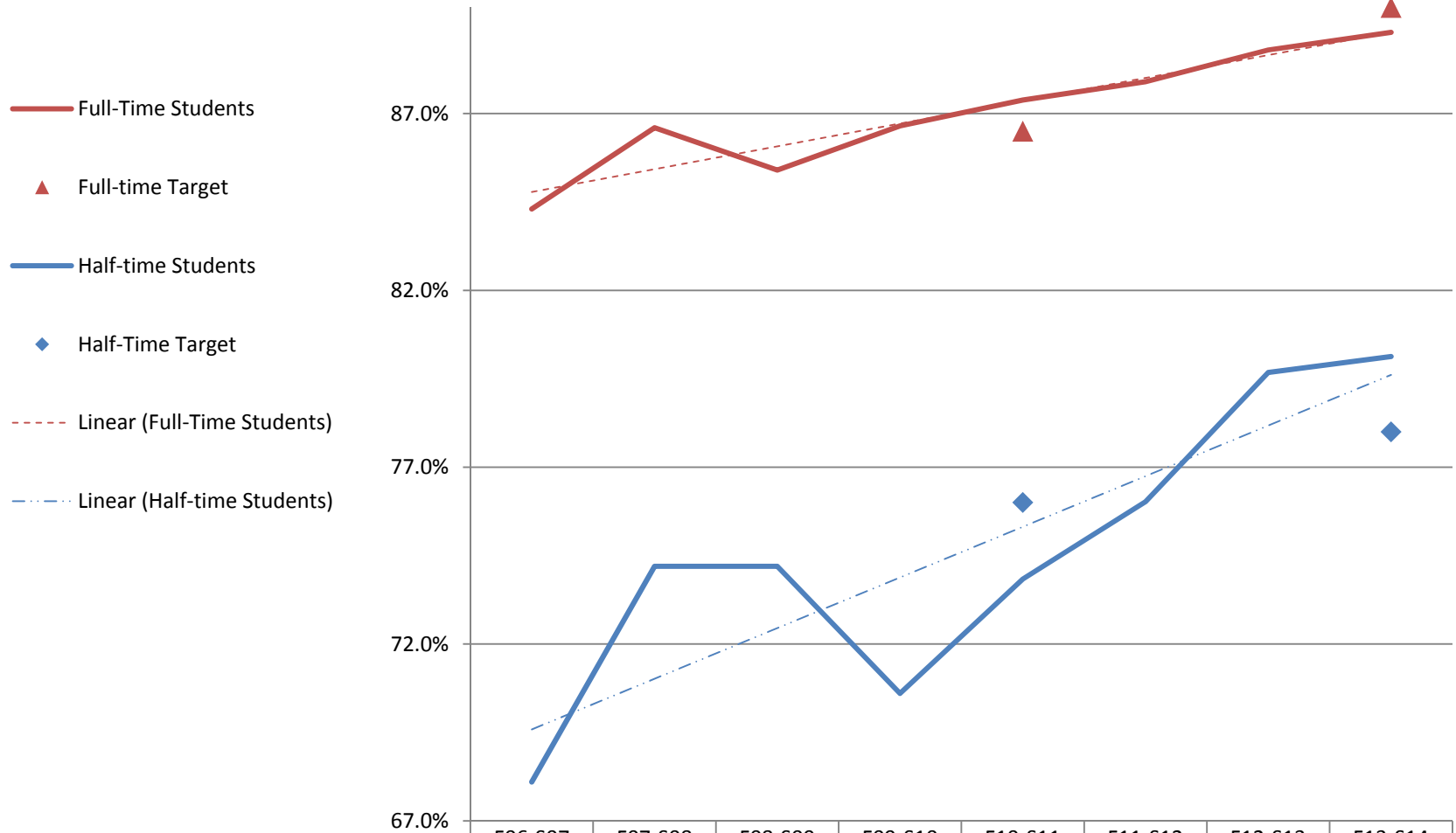
	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14
Fall Success Rate	70.5%	71.3%	72.3%	74.3%	74.7%	74.8%	73.8%
Fall Targets				74.0%			78.0%
Spring Success Rate	71.5%	72.2%	75.0%	73.6%	75.0%	75.6%	73.8%
Spring Targets				74.7%			78.0%

## 2011-14 College Plan Objective 1.2 Fully Online Successful Course Completion Rate



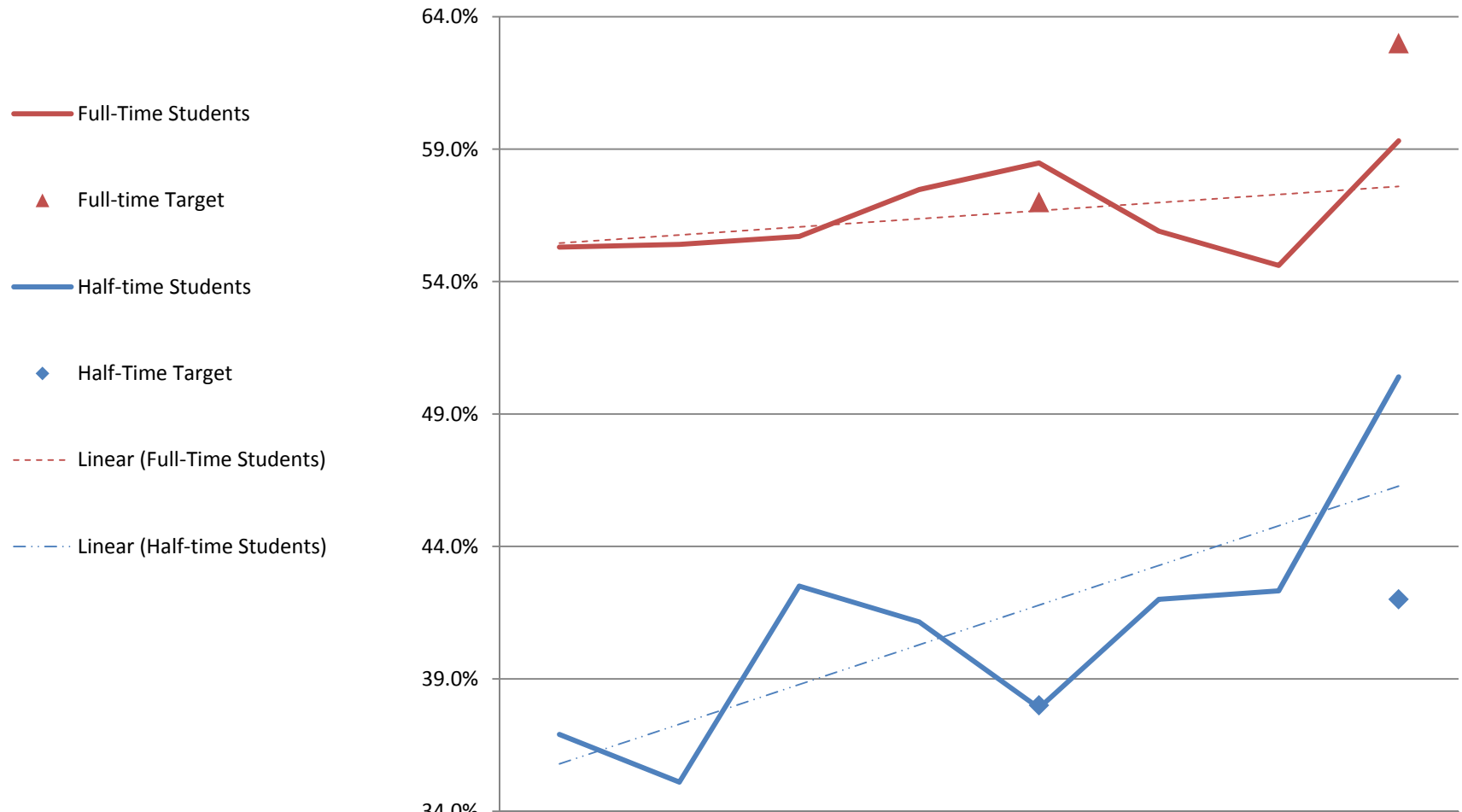
	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14
Fall Success Rate	59.6%	62.8%	60.3%	65.3%	66.9%	65.9%	65.0%
Fall Targets				63.0%			68.3%
Spring Success Rate	60.9%	62.6%	63.5%	65.5%	67.1%	68.7%	66.3%
Spring Targets				64.0%			68.3%

## 2011-14 College Plan Objective 1.3 First-to-Second Semester Persistence Rates



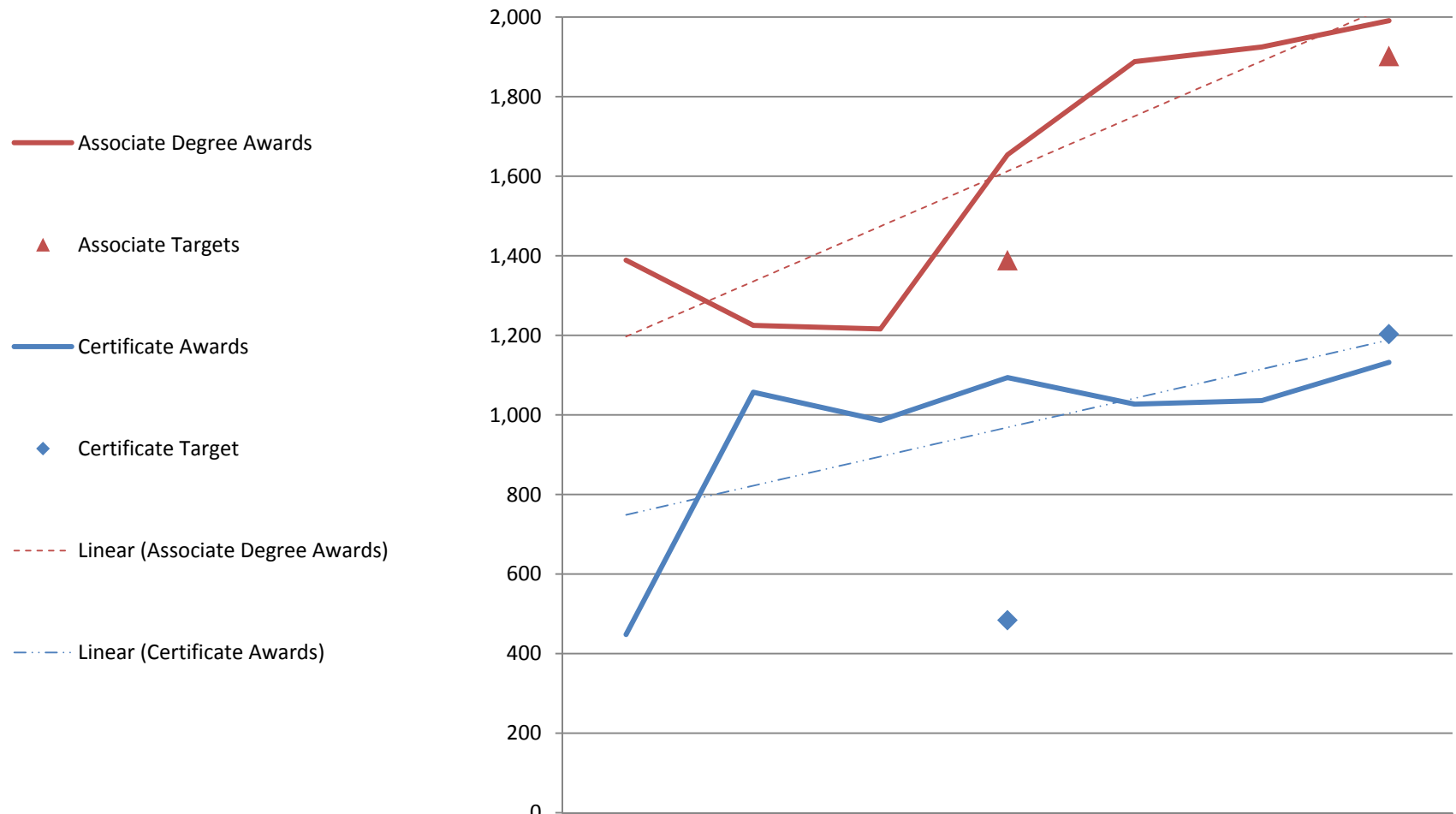
	F06-S07	F07-S08	F08-S09	F09-S10	F10-S11	F11-S12	F12-S13	F13-S14
Full-Time Students	84.3%	86.6%	85.4%	86.7%	87.4%	87.9%	88.8%	89.3%
Full-time Target					86.5%			90.0%
Half-time Students	68.1%	74.2%	74.2%	70.6%	73.8%	76.0%	79.7%	80.1%
Half-Time Target					76.0%			78.0%

## 2011-14 College Plan Objective 1.4 First-to-Fourth Semester Persistence Rates



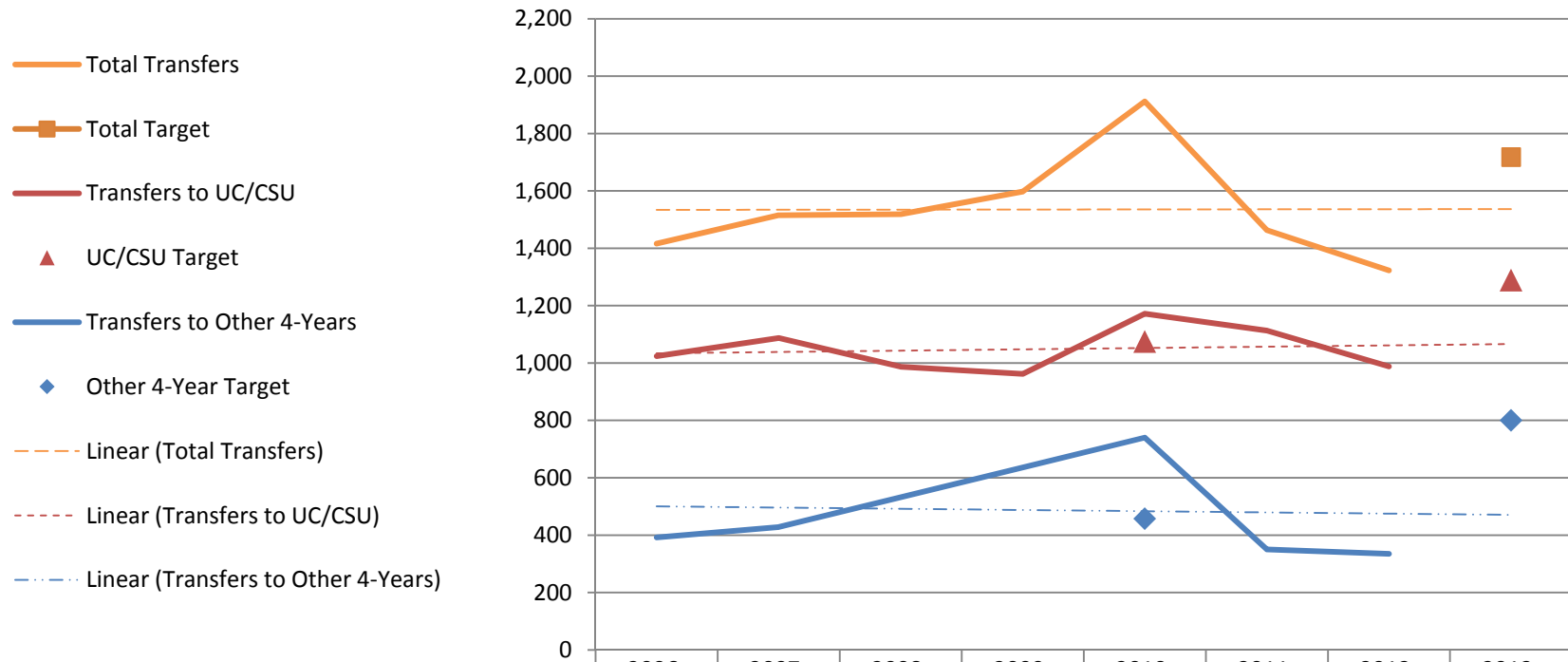
	F05-S07	F06-S08	F07-S09	F08-S10	F09-S11	F10-S12	F11-S13	F12-S14
Full-Time Students	55.3%	55.4%	55.7%	57.5%	58.5%	55.9%	54.6%	59.3%
Full-time Target					57.0%			63.0%
Half-time Students	36.9%	35.1%	42.5%	41.2%	37.9%	42.0%	42.3%	50.4%
Half-Time Target					38.0%			42.0%

## 2011-14 College Plan Objectives 1.5 and 1.6 Degree and Certificate Awards



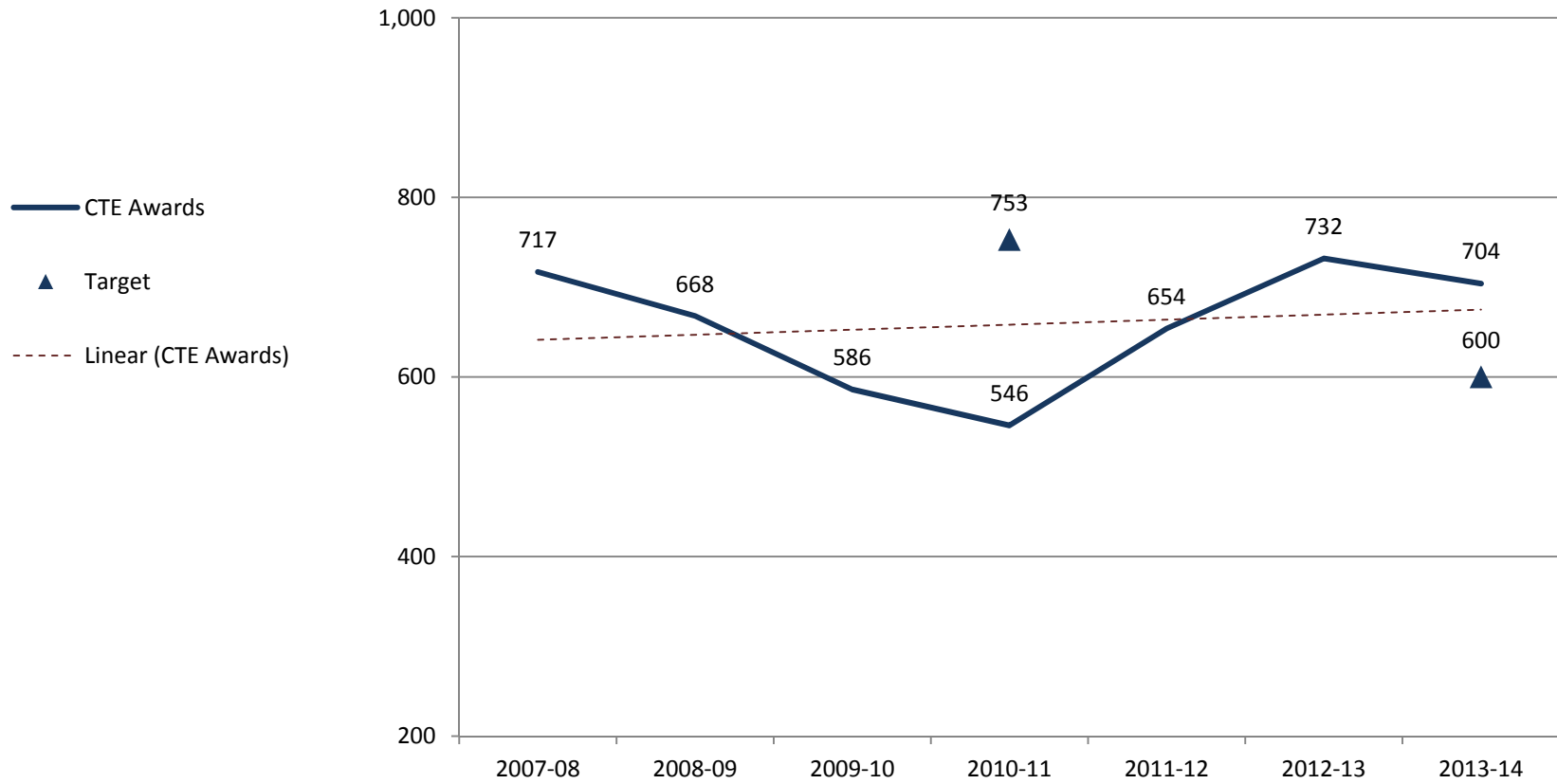
	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14
Associate Degree Awards	1,389	1,225	1,216	1,654	1,888	1,925	1,991
Associate Targets				1,389			1,902
Certificate Awards	448	1,057	986	1,094	1,027	1,036	1,132
Certificate Target				484			1,203

## 2011-14 College Plan Objective 1.7 Transfers to UC/CSU and Other 4-Year

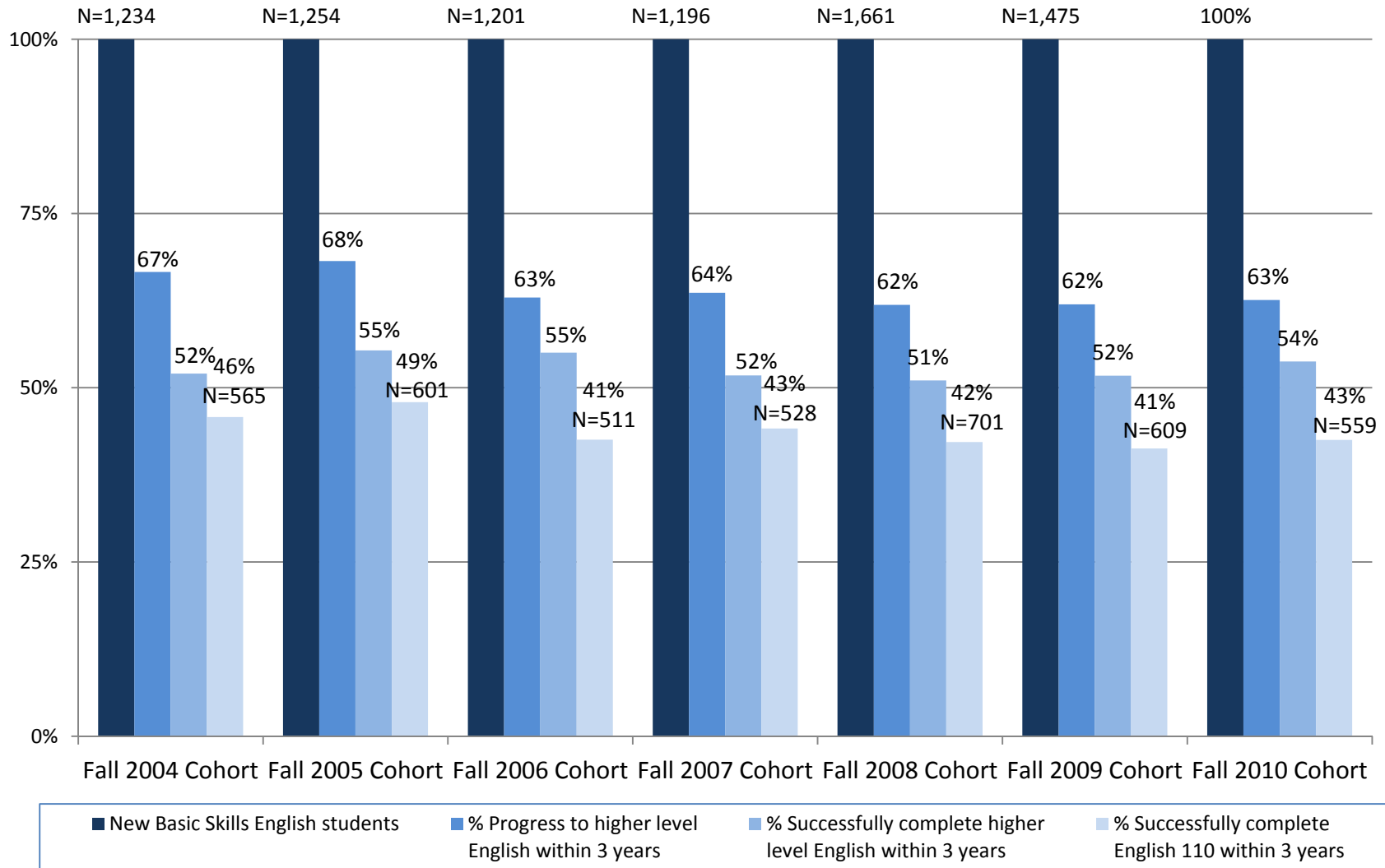


	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14
Total Transfers	1,416	1,515	1,519	1,598	1,912	1,463	1,323	
Total Target								1,718
Transfers to UC/CSU	1,024	1,087	987	962	1,172	1,113	988	
UC/CSU Target					1,075			1,289
Transfers to Other 4-Years	392	428	532	636	740	350	335	
Other 4-Year Target					457			800

### 2011-14 College Plan Objective 1.8 CTE Degrees and Certificate Awards

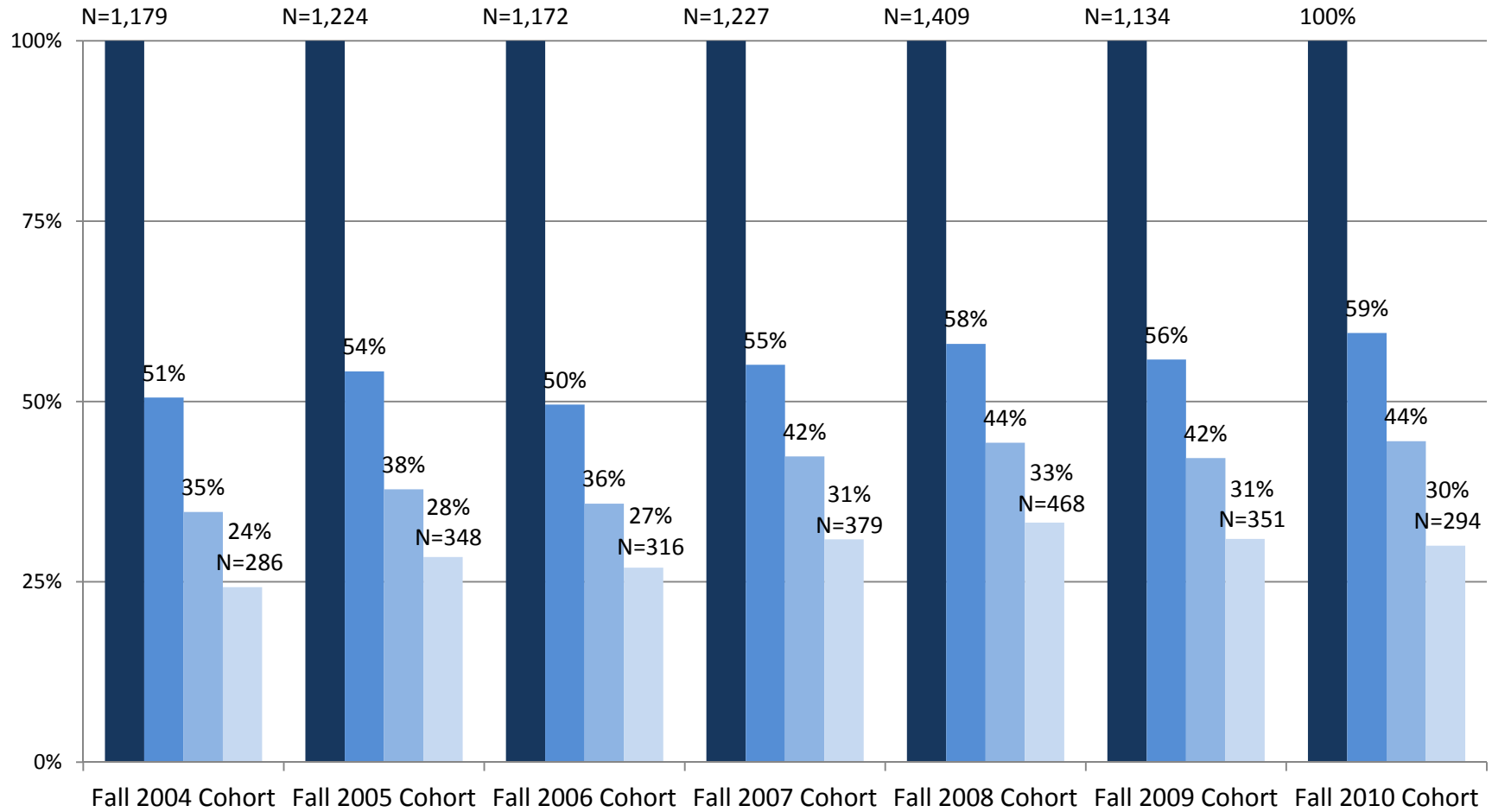


## 2011-14 College Plan Objective 1.9 English Basic Skills Progression to College Level Within 3 Years





## 2011-14 College Plan Objective 1.10 Math Basic Skills Progression to College Level Within 3 Years



New Basic Skills Math students  
 % Progress to higher level Math within 3 years  
 % Successfully complete higher level Math within 3 years  
 % Successfully complete College Level Math within 3 years

## 2011-14 College Plan Objective 1.11 ESL Progression To College Level Within 3 Years

